KPMG

cutting through complexity™

Access Health CT Board Meeting Operations and Information Technology Update

KPMG Partner Perspective – Paul Hencoski

March 14, 2013

Inherent Program Risks

- **Schedule**
  - Aggressive timeframes
  - Blending large teams in short time
- **Scope**
  - Complexity of the solution and integration of multiple systems
  - Evolving federal guidance and regulations
- **Quality**
  - New concept for providing health coverage
  - Limited cycle time

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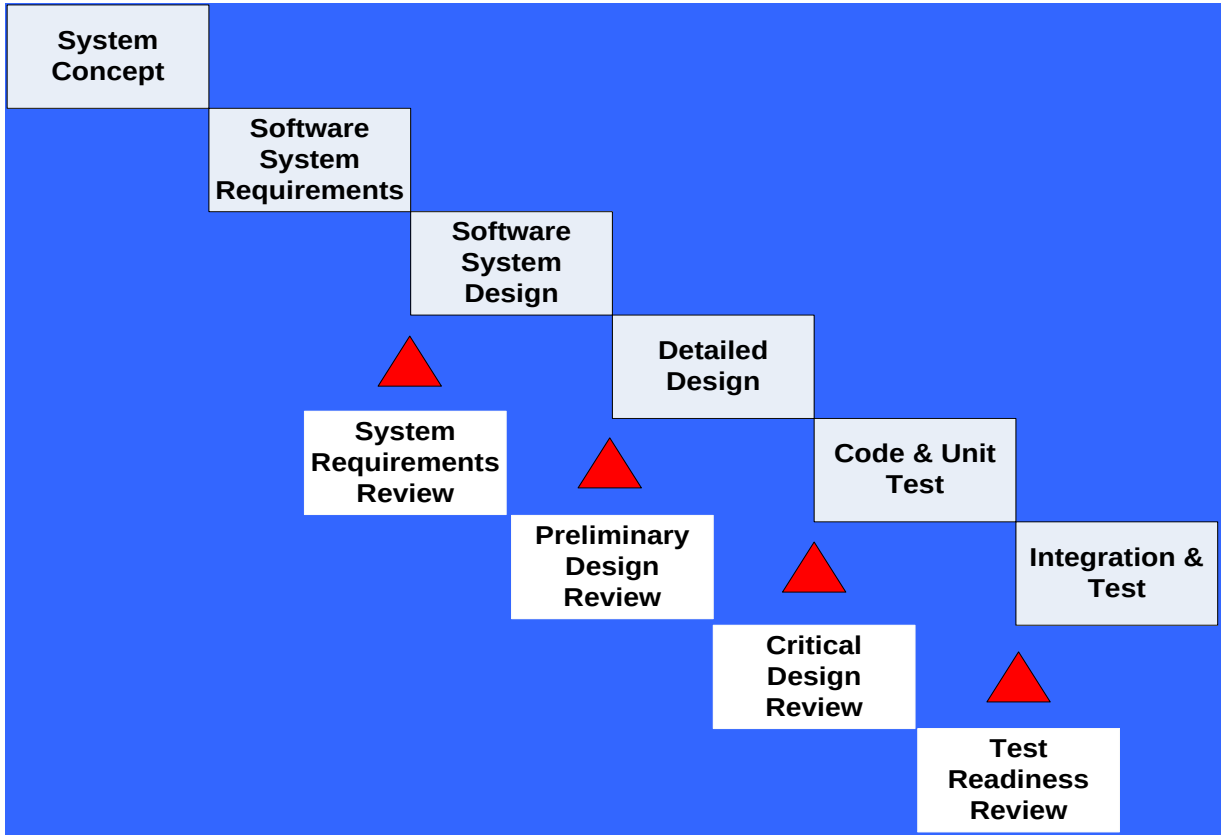
Traditional Waterfall Process



- All requirements addressed at once
- Flow through phases one-by-one, addressing all requirements in each phase
- Big-bang!

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Typical Lifecycle for Large Transformation Projects

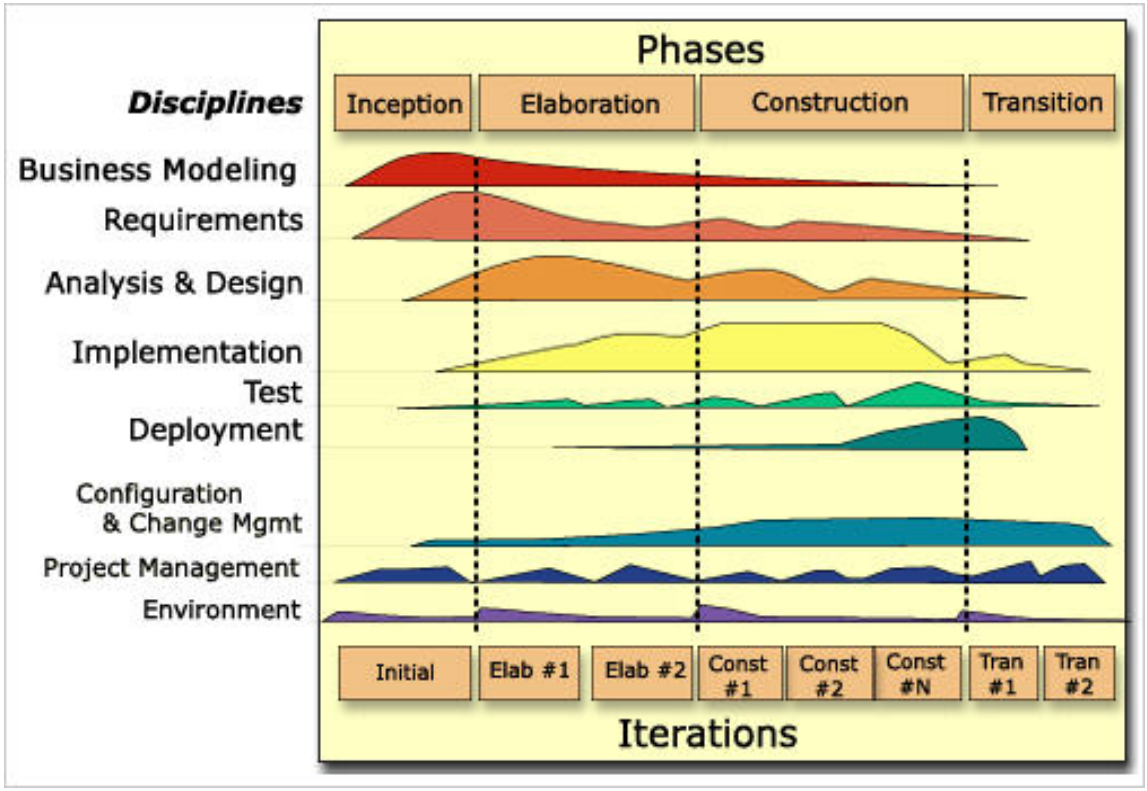

Image is from the Rational Unified Process version 2003.06.12.01.
Rational Software Corporation, now a division of IBM

Methodology –

- Roles
- Activities
- Artifacts
- Workflows

Iterative

Outputs flow to the next step

Continuous improvement

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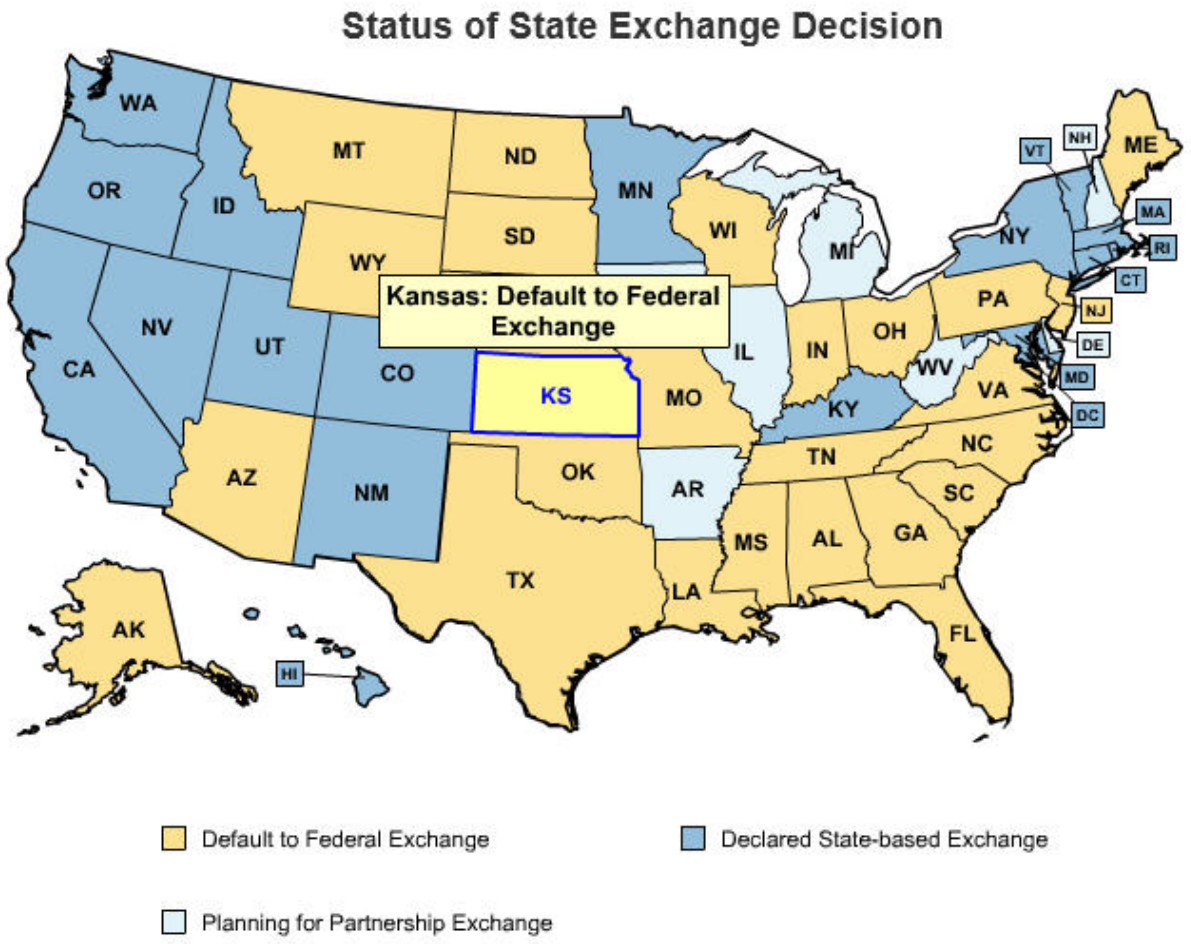
Status of State Exchange's Per Kaiser Family Foundation as of March 1st, 2013



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Questions and Answers

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