Board of Directors Meeting

November 19, 2015



Agenda

- A. Call to Order and Introductions
- B. Public Comment
- C. Review and Approval of Minutes Vote
- D. Vote Cancellation of December Board of Directors Meeting
- E. CEO Report
- F. Operations Update
- G. 2016 OE Update
- H. Marketing Update
- I. Technical Operations & Analytics
- J. APCD Update
- K. Plan Management Update
- L. Strategy Committee Update
- M. Adjournment



Public Comment



Review and Approval of Minutes (Vote)



Cancellation of December Board of Directors Meeting (Vote)



CEO Update



Operations Update



Open Enrollment Member Update as of 11-17-2015

New AHCT Accounts Created	New QHP Enrollment		
13,300	5,470		

Total QHP Enrollments as of 11-17-2015	99,127	
APTC/CSR	APTC Only	No APTC
48,112	26,040	24,975

New Medicaid Eligibility Determinations as of 11-17-2015*

23,905

^{*} This figure represents all completed and subsequently submitted applications with a positive Medicaid determination made after 10/31 for individuals who did not have an active enrollment status in the AHCT system on 10/31. This figure includes return customers, transitions from Non-MAGI to MAGI, etc.



Open Enrollment Update

- Interactive Voice Response (IVR), Call Center scripts and working instructions were updated.
- Call Center Representatives were re-certified through the Learning Management System (LMS).
- Additional staffing has been added to allow for additional resources during open enrollment.
- November 1, 2015 through November 17, 2015

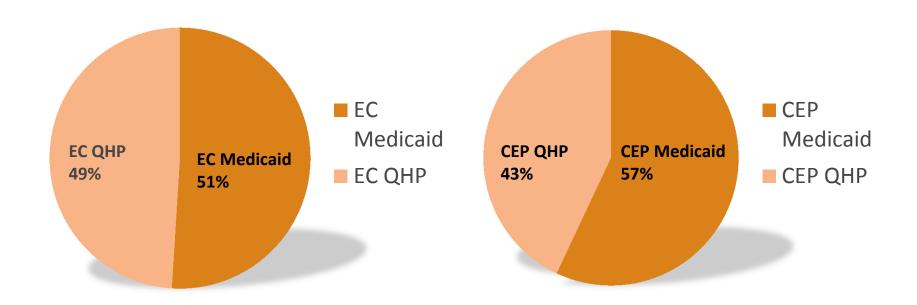
Calls Answered by Call Center	Store and CEP Visitors	Total Store & CEP QHP Enrollments	Total Store & CEP QHP Renewals	Total Store & CEP Medicaid Enrollments	Total Store & CEP Medicaid Renewals
75,375	1,748	502	234	551	306



Community Enrollment

Enrollment Centers (Store Fronts)

Community Enrollment Partners (CEP's)





Call Center and Store Front Hours of Operation

Call Center Hours of Operation - 1-855-805-4325
 (During Open Enrollment)
 Monday - Friday 8:00 a.m. through 6:00 p.m.
 Saturday 10:00 a.m. - 3:00 p.m. (will be assessed weekly based on call volume)
 (Ongoing)
 Monday - Friday 8:00 a.m. through 4:00 p.m.

 Store Front Hours of Operation - New Britain and New Haven Monday - Friday 9:00 a.m. through 5:00 p.m.

Saturday 9:00 a.m. - 1:00 p.m.

New Britain - 200 Main Street - 860-515-3225

New Haven - 55 Church Street - 203-889-2000



CEP Location Hours of Operation

Danbury - Danbury's Women's Center

Public hours: Mon-Fri 9:30am - 4:30pm, Sat-Sun Closed

East Hartford - Raymond Main Library (Navigator)

 Public hours: Mon-Thu 9:30am - 5:00pm, Fri 9:30am-4:30pm, Sat-Sun Closed

Norwich - United Community and Family Services

Public hours: Mon-Thu 9:30am - 5:00pm, Fri 9:30am-4:30pm, Sat-Sun Closed

Stamford - The Ferguson Library

Public hours: Mon Closed, Tue-Fri 10:30am-6:00pm, Sat 10:30am-5:00pm, Sun Closed

Waterbury - Opportunities Industrialization Center (Navigator)

Public hours: Mon-Fri 10:00am - 4:30pm, Sat-Sun Closed



Enrolling or Get Help Options

AccessHealthCT.com

Call the Call Center 1-800-855-805-4325

Contact a Certified Broker or a Certified Application Counselor – Visit AccessHealthCT.com and click on "Get Help" to locate one near you

Visit or call a Store Location

New Britain 200 Main Street

860-515-3225

New Haven 55 Church Street

203-889-2000

Visit a CEP Location in

East Hartford,
Waterbury, Danbury,
Norwich or Stamford

Go to the Website – Visit AccessHealthCT.com



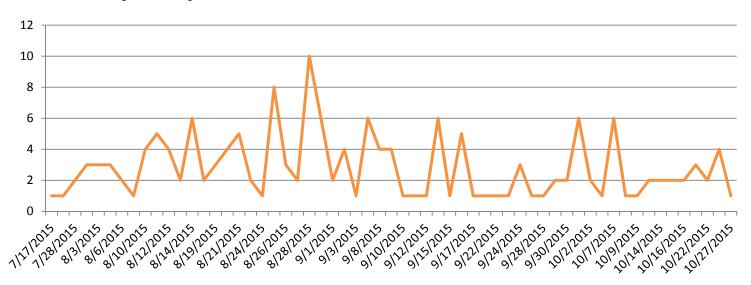
1095 A, B & C Proof of Compliance with Individual Mandate

Form	Recipient	Accountable
1095A	QHP enrollee receives from Market Place Exchange	Market Place Exchange
1095B	Medicaid & Medicare recipients and individuals who purchase insurance through a Health Insurer	State Medicaid Organizations, Health & Human Services (Medicare) and Health Insurers
1095C	Employee receives from Employer	Employer

*As of August 2015 http://www1.ctdol.state.ct.us/lmi/laus/lmi121.asp



Daily Husky A Conversion Volume



Husky A Transition to QHP By Metal Selection & Financial Assistance Selection

Husky A Transition to QHP By Financial Assistance Selection

	Financial Assistance Status								Avg.		
			Non				Avg	g. Individual			After
Metal Tier	APTC+CSR	APTC	Subsidized	Grand Total	Financial Assist.	Person Count		Premium	A۱	vg. APTC	APTC
Bronze	13	14	1	28	APTC & CSR	119	ċ	706.87	ċ		\$ 114.23
Silver	101	16	6	123			Ş		ې		•
Gold	5	10		15	APTC Only	41	\$	804.00	\$	561.95	\$ 242.06
Platinum		1		1	No Financial Asst.	7	\$	524.13	\$	-	\$ 524.13
Grand Total	119	41	7	167	Grand Total	167	\$	723.06	\$	560.27	\$ 162.79

^{*} Husky A Parents with no earned income slated to lose coverage 9/1/2015. Approximately 1,200 enrollees impacted.



2016 Open Enrollment Update



Open Enrollment Dashboard – On Track

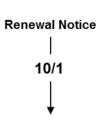
		2016 Open Enrollment Release Timeline										
		June		July	Aug	ust	Septeml	oer		October	December	January
PM					\Q	$\Diamond \Diamond$				♦		
Marketing				\Q	\Diamond \Diamond		$\Diamond \Diamond \Diamond$			\Q		
PM IT					\rightarrow	$\Diamond \Diamond$	\Diamond					
Renewal							\Q	<	>		♦	
Tech				\rightarrow						\Q		
сс		\Q	\				\Diamond	♦	\rightarrow			
Sales		\rightarrow	\Q	♦		\rightarrow		\rightarrow		\langle	\Diamond	
Training						\Diamond	\Diamond		\Diamond			
Field Service						\rightarrow		\Diamond	\rightarrow	♦	♦	
CSO / IRD				· 🔷		\Q		\rightarrow		\rightarrow		

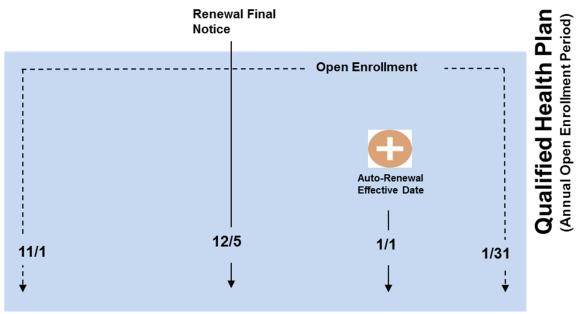
	Open Enrollment Functional Area Status					
Component Status Functional Lead Upcoming Priorities Next Week			Upcoming Priorities Next Week			
Plan Management	100%	Ellen Kelleher / Ann Lopes	Prepare for 2017 plan design			
Marketing / Communication	100%	Andrea Ravitz	Continue to work outreach, events and store front media request			
Renewals	80%	Shan Jeffreys	 Monitor renewal population reporting changes Work with Department of Social Services on batches during December timeframe 			
Technology	100%	Peter Van Loon	 Monitor nightly batches and mitigate where needed Communicate high volume dates to downstream stakeholders 			
Call Center	100%	David Lynch	Continue to monitor call volume, call reasons and mitigation / escalation if needed			
Sales	100%	Josephine Sempere / Ron Choquette	 Continue to work and monitor activity within lead broker agencies Continue to work with brokers on renewal book of business 			
Training	90%	Josephine Sempere / Ron Choquette	Continue training for existing brokers			
Field Services	100%	Tony Crowe	Monitor store front traffic			
Customer Services Organization	100%	Jennifer June	 Continue turning around the 1095's in a timely manner. Backlog Complete 			

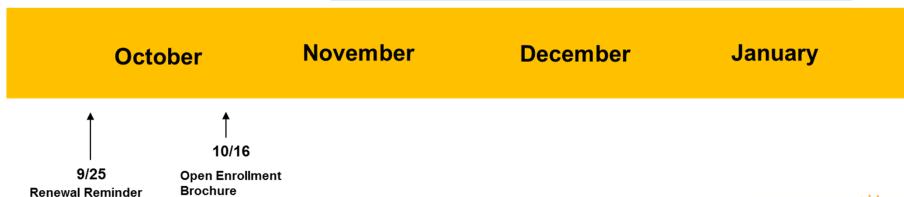
2016 Open Enrollment & Renewals Process

(Open Enrollment November 1, 2015 through January 31, 2016)

Renewal Status	Statistics
Total Applications Processed	68522
Auto Renewals	60525
Non-Auto Renewals*	7997
Average Auto-Renewal Rate	88.33%









Marketing Update



Summer/Fall Outreach Program Summary









OVERALL TOUR STATISTICS:

Tour Stops: 35

Total Attendance: 450K+ Premium Items: 13,530 Photos Collected: 1,054 Emails Captured: 2,363

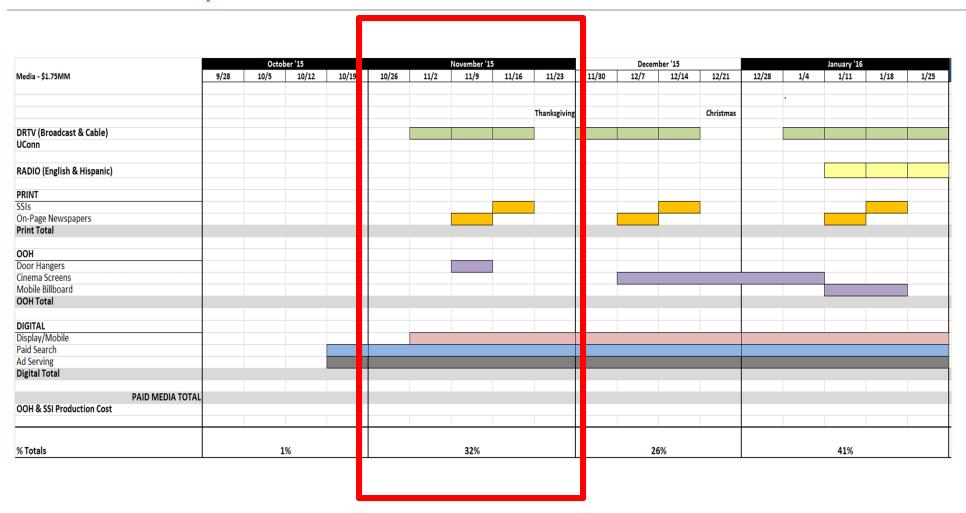








2015/16 Open Enrollment Paid Media Flowchart





TV Ads | PSA's | Informational videos



TV Commercials Play all





El período de inscripción termina El período de inscripción termina el 31 de enero, 2016. ¡Inscribete...

by Access Health CT 15 views · 1 week ago



Access Health CT Open **Enrollment 2016**

by Access Health CT 142 views • 2 weeks ago



el 31 de enero, 2016. ¡Inscribete...

by Access Health CT 19 views · 1 week ago



"I found a plan that was right for me" - Open Enrollment 2016

by Access Health CT 7,330 views • 2 weeks ago



Having health Care Coverage is peace of mind - Access Health ...

by Access Health CT 1,812 views · 2 weeks ago



That's Access Health CT - Open **Enrollment 2016**

by Access Health CT 6,713 views • 2 weeks ago



Media Summary, cont.

- TV
 - Customers testimonials
 - Diversity
 - Theme: "That's Access Health CT!"
- Paid Search
 - Launched 10/19 (Google and Bing)
 - First 18 days of search campaign drove:
 - ✓ Over 120K searches
 - ✓ Close to 18K clicks
- Social: launched w/o 11/02
 - ✓ segments: Caucasian, African-American, Hispanic A25-64 (all in CT)
- Digital campaign:
 - banners, audio, video launched w/o 11/02















Media Summary, cont.

- Newspaper:
 - Majority of newspapers dropped week of 11/9.
- Door Hangers
 - Door Hangers posting week of 11/9
 - 5 mile radius of 7 location
- Text message campaign
 - Text GETCOVEREDCT to 30644
 - Text ASEGURATECT to 30644
 - Coverage Status (YES/NO)
 - Website visit
 - Text Opt-in: 200K+ emails sent, 38K+ opened, close to 1,200+ subscribed already









Media Summary | Sponsorships

News 8 - Gr8 Holiday Gift Give, Toy for Tots: 11/12 - 12/16

- Competition: News & Weather Team for most unwrapped toys donated.
- AHCT Enrollment Centers are drop off locations.
- Featured in live interviews at each location to track progress throughout the campaign.
- Kickoff interview 11/12 at New Britain Enrollment Center during Good Morning CT.

NBC Connecticut - Joy of Sharing Food Drive 11/21

- Live interview (W. Hartford)
- Benefiting the CT Food Bank and Foodshare.

NBC Connecticut - Joy of Sharing Toy Drive 12/12

 Featured in a live interview when dropping off the donated toys benefiting Toys for Tots.









Media Summary | Sponsorships











November 2, 2015 - January 31, 2016

WTNH (New 8), Storm Closings

On-air and online presence.

WFSB (Channel 3) Early Warning Network and Storm Closings.

on-air, online, and social presence.

NBC First Alert Weather and Closing Central.

On-air, online, text, and email presence.

FOX CT Evening News and Weather.

 Interview segment to be featured during the morning news along with online and social integration.

CT Style Channel 8

 Featured in a segments on CT Style with focus on community chats and the health literacy in addition to core Open Enrollment messaging.



Outreach Strategy | Community Chats:

- Hartford, New Haven, Stamford, Waterbury, New Britain, Norwich, Danbury
- Planning stages for other locations
- 80+ attendees: Brokers; Community Organizations; Elected Officials;
 Places of Worship; Health Departments; Libraries; School Districts.
- Over 100 <u>new</u> organizational contacts (through attendees)











Community Chats | Survey Results

How did you hear about today's	
event?	
AHCT Website	5%
AHCT Email	59%
Phone Call	15%
Word of Mouth	17%
Other	4%
Before today's presentation,	
how familiar were you with	
Access Health CT?	
Extremely	23%
Very	20%
Moderately	34%
Sightly	20%
Not at all	3%

How helpful was the	
information presented?	
Extremely	30%
Very	54%
Moderately	15%
Sightly	1%
Not at all	0%
How likely are you to share this	
information with the	
community you work with?	
Extremely	66%
Very	26%
Moderately	6%
Sightly	2%
Not at all	0%

- 17% heard through word of mouth
- 23% was slightly or not at all familiar with AHCT
- Close to 85% thought that the information provided was helpful
- 92% feel extremely or very likely to share what they learned.



Outreach Strategy | Diverse Media Receptions

- Objectives:
 - Inform multicultural outlets about AHCT and provide them with information relevant to their specific demographics
 - Questions, comments & concerns from their specific communities
 - Information about AHCT and the current open enrollment period
- Target Outlets
 - African American
 - Polish
 - Asian
 - French/Creole
 - Brazilian
 - Hispanic (Nov. 19th. New Britain)





Outreach Strategy

- Enrollment Centers/Community Enrollment Partners
 - Enrollment Centers opened on October 14th
 - CEPs opened on 10/19 (Waterbury, Danbury, and Norwich) and October 26th (Stamford and East Hartford

Material Distribution

- Posters and brochures (85 entities→187 sites across the state).
- Information available in 50 CVS stores, statewide.
- Encouraged all entities to use their social, digital and electronic communications to share the AHCT Open Enrollment message.

Community partner section of the site → includes all marketing materials, community info, events, news etc.

Enrollment Fairs

- St. Vincent's Medical Center (Bridgeport) -November 21
- Manchester Memorial Hospital December 5
- Job fair / enrollment session
- In the planning stages for additional dates and locations





can Save!

Health

Information

Outreach Strategy | Community Organizations

- These 242 organizations represent over 500 branches
- Targeting <u>Diverse</u> organizations around the state

Target	#	%
Chamber of Commerce	2	0.8%
Community Health Centers	14	5.8%
Community College	4	1.7%
Community Org	94	38.8%
Department of Labor	1	0.4%
Faith	65	26.9%
Health Department	21	8.7%
Hospital	6	2.5%
Library	28	11.6%
Pharmacy	3	1.2%
Schools	2	0.8%
Walk-In Clinic	2	0.8%
Total	242	100.0%



Radio Community Outreach Strategy

- November 2, 2015 February 14, 2016
- Segments in Community Access hosted by iHeartMedia's Renee DiNino across all 9 iHeartMedia Connecticut stations:
 - Hartford: WHCN, WKSS, WWYZ, WPOP, WUCS
 - New Haven: WKCI, WELI, WAVZ, WKCI HD-2
- Additional brand messages and event coverage will air on Kiss 95.7, Country 92.5, and The River 105.9 to reinforce the messaging in the Hartford market.
- AHCT had presence the Veterans Rock Job Fair at on 11/11 as part of the iHeart Media/Community Access booth.
- This campaign will continue after open enrollment to stress the importance of plan utilization.





Communication Strategy | Retention Strategy

- Renewal video and AHCT/Kaiser Family Foundation info video
- Renewal mailer was released 10/22 and is also posted on the website along with the informational flyers.
- Birthday mailer: October→ sent November→ released.
- Working on the 1095 communications
- Text message campaign







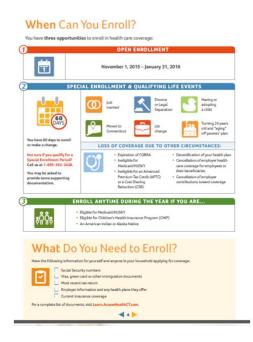






Communication Strategy | Acquisition Strategy

- Acquisition video to be added this week.
- Enrollment Brochure and informational flyers (translated in 5 languages) are posted on site.
- Door hangers 5 mile radius from 7 locations.
- SSI complete
- Enrollment banners
- Text message campaign









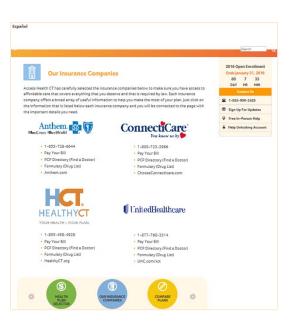


Communication Strategy | Learn More Site

- Learn.AccessHealthCT.com
- English &Spanish is live and mobile enabled
- Better Customer experience.
- Carrier value proposition page
- Customer Decision tool
- Informational tools (videos, flyers, brochures)



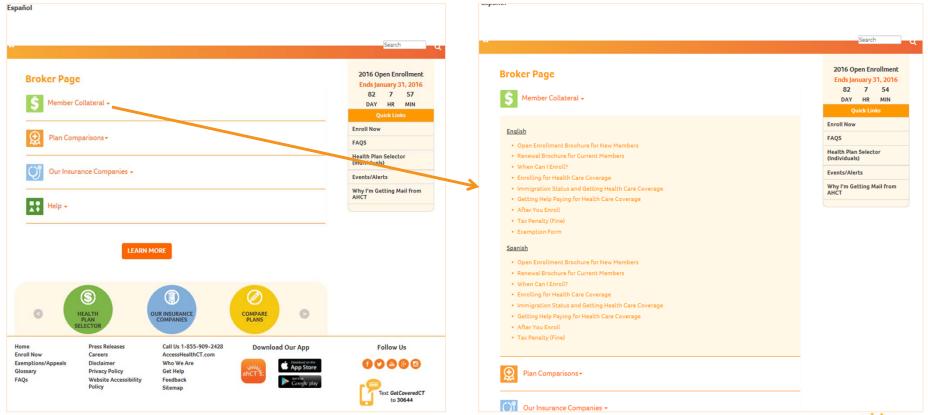






Communication Strategy | Broker Support

- Password protected site → collateral, plan info.
- Developing additional sales broker collateral





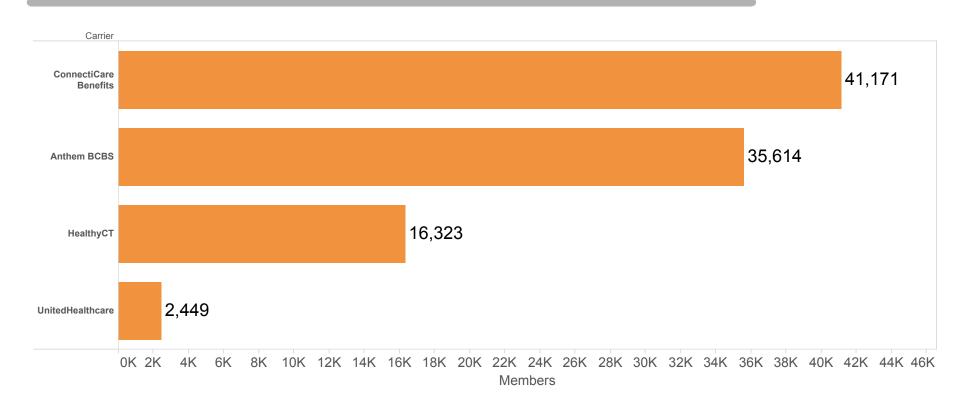
Technical Operations & Analytics



Carrier Enrollment Prior to OE (Pre OE)

Carrier Market Share By County (Pre OE) Carrier Market Share By Metal Level (Pre OE) Carrier Market Share By Financial Assistance (Pre O... Enrollment Summary (New Enrollees vs Pre-.. Carrier Selection (New Enrollees vs Pre-OE Enrollees) Geographic Distribution (New Enrollees vs Pre-..





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							New		
Carrier	Windham	Fairfield	Hartford	Litchfield	Middlesex	New Haven	London	Tolland	Grand Total
ConnectiCare Benefits	0.40%	12.24%	16.02%	1.18%	3.45%	8.31%	0.80%	0.68%	43.09%
Anthem BCBS	2.12%	7.99%	5.81%	3.52%	1.37%	8.44%	6.10%	1.92%	37.27%
HealthyCT	0.24%	9.07%	0.60%	1.80%	0.14%	4.40%	0.13%	0.70%	17.08%
UnitedHealthcare	0.01%	1.52%	0.10%	0.31%	0.03%	0.55%	0.02%	0.02%	2.56%
Grand Total	2.78%	30.82%	22.53%	6.81%	4.99%	21.69%	7.05%	3.33%	100.00%

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Carrier	Catastrophic	Bronze	Silver	Gold	Platinum	Grand Total
ConnectiCare Benefits	0.47%	10.25%	26.17%	4.89%	1.30%	43.09%
Anthem BCBS	1.03%	8.66%	19.93%	7.66%		37.27%
HealthyCT	0.03%	2.89%	11.83%	2.33%		17.08%
UnitedHealthcare		0.24%	1.22%	1.11%		2.56%
Grand Total	1.53%	22.03%	59.15%	15.99%	1.30%	100.00%

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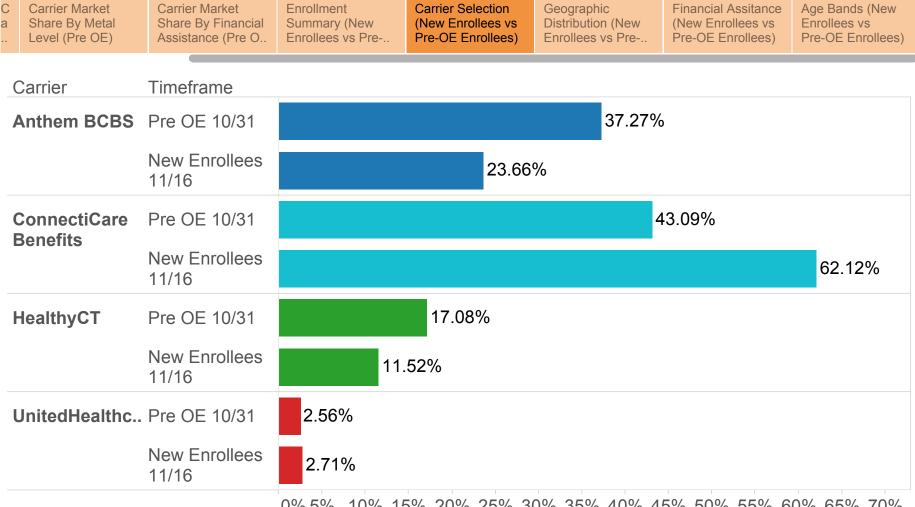
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Carrier	APTC+CSR	APTC	No APTC	Grand Total
ConnectiCare Benefits	21.02%	11.72%	10.34%	43.09%
Anthem BCBS	15.95%	9.77%	11.55%	37.27%
HealthyCT	9.88%	4.39%	2.81%	17.08%
UnitedHealthcare	0.91%	0.67%	0.98%	2.56%
Grand Total	47.76%	26.55%	25.69%	100.00%

Carrier Market Share By County (Pre OE) Carrier Market Share By Metal Level (Pre OE) Carrier Market Share By Financial Assistance (Pre O.. Enrollment Summary (New Enrollees vs Pre-.. Carrier Selection (New Enrollees vs Pre-OE Enrollees) Geographic
Distribution (New
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Financial Assitance (New Enrollees vs Pre-OE Enrollees)

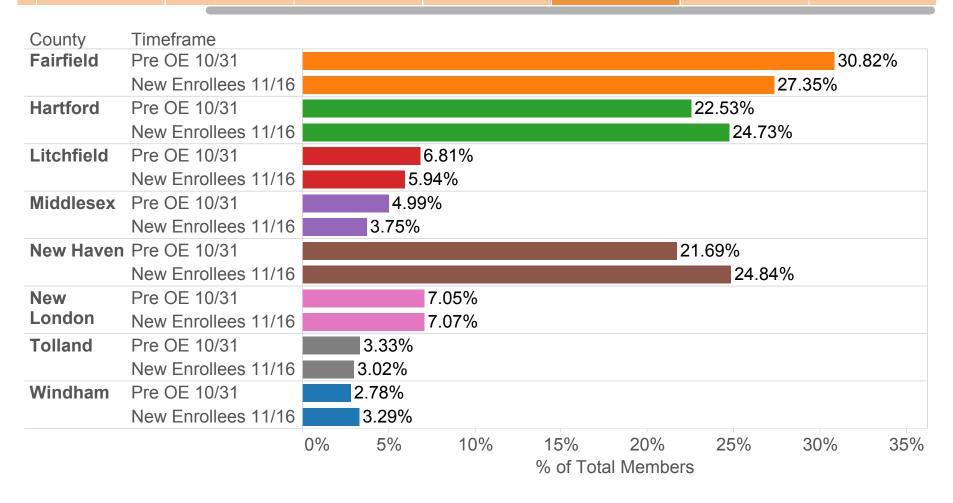
Timeframe	Anthem B	Connecti	HealthyCT	UnitedHea	Grand Tot
Pre OE 10/31	35,614	41,171	16,323	2,449	95,557
New Enrollees 11/16	1,294	3,398	630	148	5,470



0% 5% 10% 15% 20% 25% 30% 35% 40% 45% 50% 55% 60% 65% 70% % of Total Members

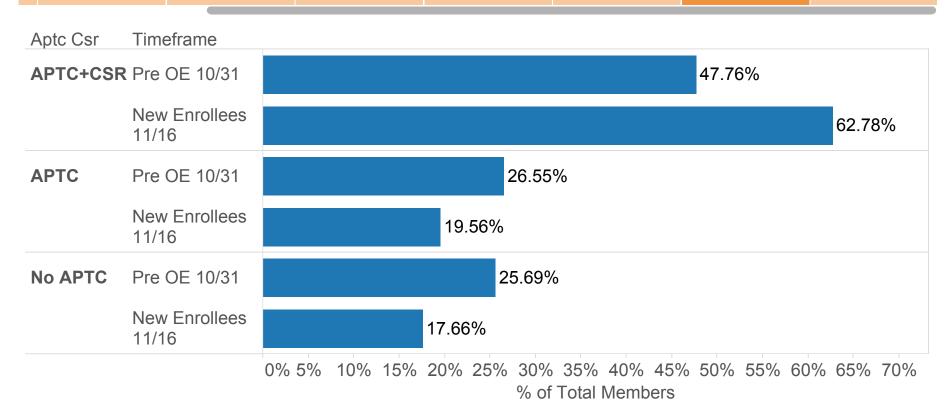
C Carrier Market a Share By Metal ... Level (Pre OE)

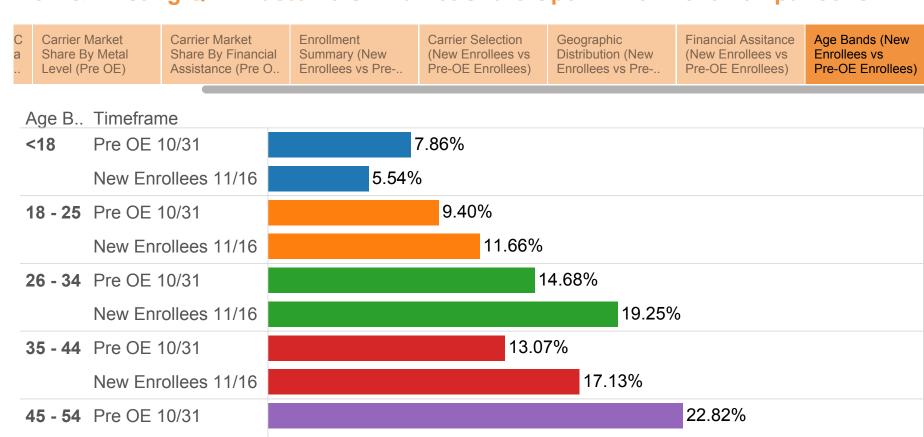
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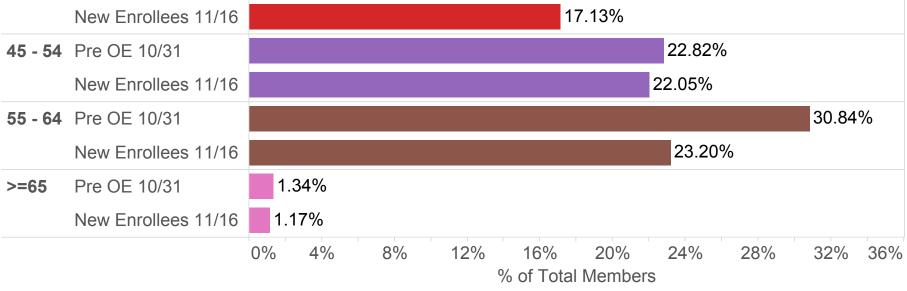


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All-Payer Claims Database Update

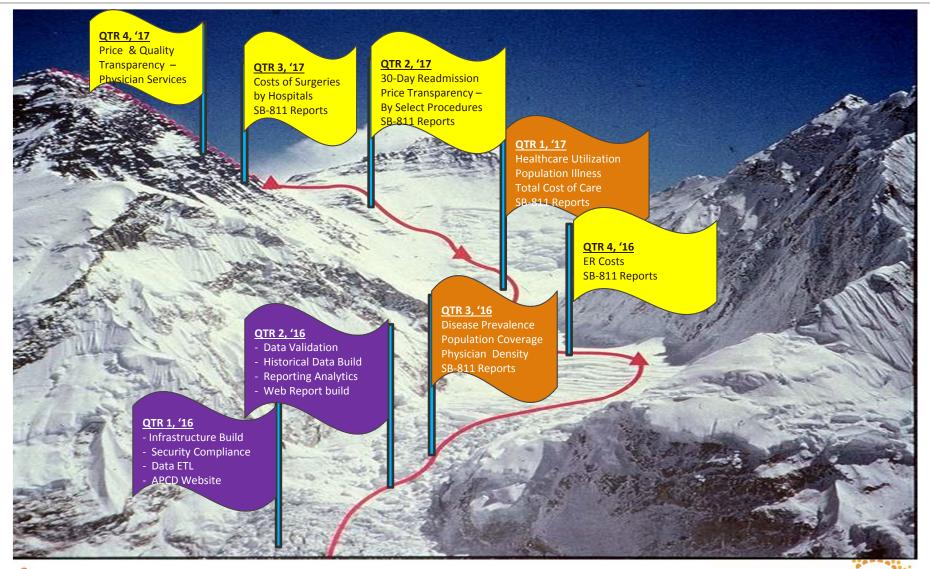


APCD Highlights

- Upon the successful completion of security audit, we are happy to announce that CT's APCD vendor is now ready to accept data from all payers
- Access Health CT has conducted the most thorough review of its data management vendor in the industry, thus assuring the residents of this state that we value data security and privacy very highly
- We are working with the commercial data submitters in understanding their membership to be expected from their APCD submissions
- We are also examining the SB-811 bill thoroughly, having identified and discussed reporting strategies last week with the APCD Advisory Group



APCD Implementation Timeline



Completion of Consumer Decision Support (CDS) tool - Overview

- We developed a consumer decision support tool to enable applicants in the exchange to select the right metal and plan
- We presented the consumer decision support tool early design to the Consumer Advisory Committee on 8/6 and the APCD Advisory Group on 8/13 for inputs for making this tool easy to understand; CID has been a consulting partner in all phases of the tool's development
- The tool has incorporated their inputs and thus improved the usability easiness and functional fluidity considerably
- Tool has been launched for the consumers in CT https://cds.accesshealthct.com
- We also have initiatives launched to enable brokers and assistors to understand how to use the tool for improved advisements
- We have built in Google Analytics as part of the tool for understanding usage frequency, abandonment, completions, etc.



Consumer Decision Support Tool - Google Analytics (11/1 - 11/17)



Sessions – number of instances of anyone using site

Users – number of unique people using site

Pageviews – number of total pages on site loaded

Pages/Session – number of pages loaded per use

Avg. Session Duration – average length of time people spend on site

Bounce Rate – percentage of users viewing one page and then leaving site

% New Sessions – users divided by sessions

Plan Management



Plan Management Projected Timeline for 2017



Plan Management - 2016 Certification

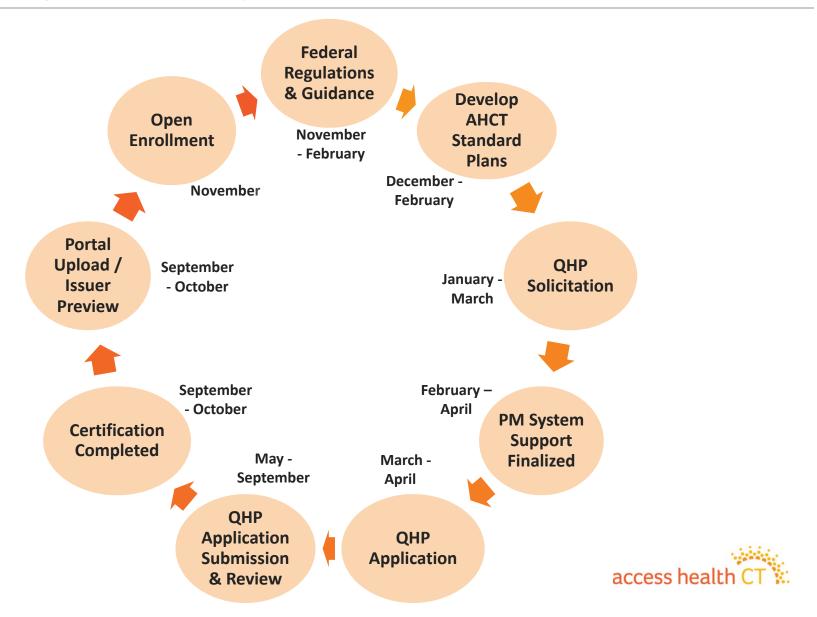
	Individua	al Market	Small Group Market		
	Carriers	Plans	Carriers	Plans	
Qualified Health Plans (QHPs)	4	→ 40*	3 -	→ 23	
Stand-Alone Dental Plans (SADPs)	1 -	→ 3	2 -	→ 3	

^{*}Including all cost sharing variant plans (Silver Cost Sharing Reduction and Zero & Limited Cost Sharing Reduction for American Indians/Alaskan Natives), 144 plans were reviewed



Plan Management Life Cycle (PMLC)

9



Plan Management - Quality Rating System (QRS)

QHP Issuers

- Contract with approved vendor to administer enrollee survey & validate clinical measure data
- Submit data to CMS by product type by specified deadline

CMS

- Apply QRS rating methodology to validated QRS clinical measure data & subset of QHP Enrollee Survey response data
- Produce quality ratings on a 5-star rating scale

AHCT

 Display QHP quality rating information on website for the 2017 Open Enrollment Period



Plan Management - Quality Improvement Strategy (QIS)



Improve Health
Outcomes

Described in ACA
Section 1311(g)as a
payment structure that
provides increased
reimbursement or
incentives to:







Improve Patient
Safety & Reduce
Medical Error

& Health PromotionActivities





Reduce Health & Health Care Disparities



Plan Management - Moving Forward to 2017



Benchmark Plan Selection

CMS
Proposed
Data
Templates

Attended CID Meeting re: Filings



Process Improvement Review

Federal Office of Personnel Management Meeting Planned

2017 Key Milestone Calendar



Plan Management - Moving Forward to 2017

Upcoming Activities

CMS Quality Ratings & Improvement Strategy Guidance: November -December 2015

CMS Letter to Issuers in FFMs: Late December 2015

Standard Plan Designs Finalized: March 2016













CMS Proposed Regulation & AV Calculator: Late November 2015 CMS Final
Regulation,
AV Calculator
& Letter to
Issuers:
February 2016

QHP & SADP Solicitations Released for 2017: March 2016



Strategy Committee Update



Adjournment

