Access Health CT

Board of Directors Meeting

October 19, 2017



Today's Agenda

- **A.** Call to Order and Introductions
- **B.** Public Comment
- **C.** Review and Approval of Minutes
- **D.** CEO Report
- E. 2018 Open Enrollment Update
- F. SHOP Strategy
- **G.** Finance Update
- H. Adjournment



Public Commenter (2 Minutes per Commenter)



Vote

• September 14, 2017 Meeting Minutes



CEO Report



2018 Open Enrollment Update

Milestones Achieved Over Last Month





SYSTEM READINESS

All releases implemented. Transition to system monitoring for OE period.



CDS 2.0 COMPLETED

Version 2 of Consumer Decision Support Tool testing & implementation complete.



2018 PLANS

2018 plan information loaded into system and data integrity reviews complete.



BROKER AND CAC COORDINATION

Broker and CAC certification & training underway. Dedicated call center & customer service support teams created.



CALL CENTER PREPARATIONS

Approx. 200 additional call center representatives hired and in training. Extended call center hours of operation released.



CUSTOMER SERVICE PLANNING

Staffing capacity increased, and customer issues backlog reduced to 2 day burn down.



2018 RENEWALS

Enrollee projections for renewal completed and 2017 – 2018 plan crosswalks finalized.

2018 Open Enrollment Timeline

Carrier Renewal Packages Sent

10/18 - 10-24

2018 Shopping Portal & Tools Released @ midnight

10/31

Automatic Renewals Completed 11/23 Open
Enrollment
Ends

12/22

10/17

Customer 2018
Projection
Communications

10/27
Certified
CACs/Brokers
Activated in System

11/1
1) Open
Enrollment Begins

2) Open EnrollmentMarketing & CommunicationsCampaign Begins

2018 Open Enrollment Marketing Update





CUSTOMER SUPPORT

Consumer Decision Support Tool

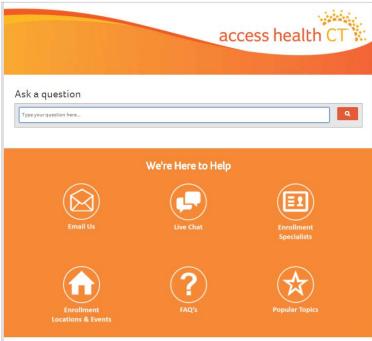
Designed to help consumers explore projected costs of buying and using different insurance plans sold through Access
Health CT

Customer Support and In-person Help Tools:

Get Help: Different avenues for people to get help

Learn More: Educational site







COMMUNITY OUTREACH



Community team:

Three new hires will be supporting AHCT's community efforts.

Community events:

- Since July 1, 2017 we have completed 22 Outreach Tour Events
- Open Enrollment: Plan for 30+ events between Nov 1 December 22, 2017
- Events help promote the AHCT brand, inform, educate, and a build database of prospective customer leads.
- Local neighborhood and community events, and also other larger events, festivals and sporting events.
 - Health Fairs, Cultural/Ethnic, Places of Worship, Neighborhood Organizations, Back to School/School events,
 Seasonal Festivals/Events



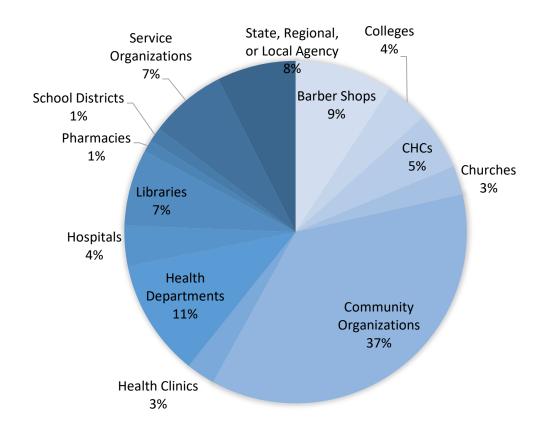




Community Partner Support:

- Community Website (Learn.AccessHealthCT.com/Community)
- Monthly Newsletter
- Educational Webinars
- Community Conference
- Regional planning meetings







FREE IN-PERSON HELP- Enrollment Locations

Bridgeport

Burroughs Saden Main Library 840 Main Street – 2nd FL Bridgeport, CT 06604

Danbury

CIFC Greater Danbury Health Center 120 Main Street – 1st FL Danbury, CT 06810

East Hartford

Raymond Main Library – Lower Level 840 Main Street East Hartford, CT 06108

Hartford

Curtis D. Robinson Center for Health Equity 140 Woodland Street - 1st FL Hartford, CT 06105

Milford

Margaret Eagan Center 35 Mathew St, Milford, CT 06460

New Britain

Central Connecticut State University Institute of Technology & Business Development 185 Main Street, New Britain, CT 06051

New Haven

Yale New Haven Hospital Storefront 2 Howe Street New Haven, CT 06511

Norwich

Thames Valley Council for Community Action 401 West Thames Street Norwich, CT 06360

Stamford

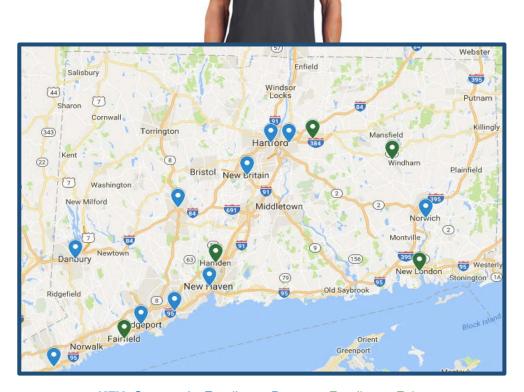
Ferguson Main Library

1 Public Library Plaza — 2nd FL

Stamford, CT 06904

Waterbury

Family Center of St. Mary's 91 Scovill Street Waterbury, CT 06706



KEY: Community Enrollment Partners Enrollment Fairs



FREE IN-PERSON HELP- Enrollment Fairs

All Events Saturday 10AM – 2PM

Fairfield – November 4

Fairfield University – Faber
Hall

42 Bellarmine Road

Fairfield, CT 06824

Manchester – November 18 Manchester Memorial Hospital

71 Haynes Street Manchester, CT 06040

New London – December 2
Opportunities
Industrialization Center
(OIC)
106 Truman Street
New London, CT 06320

Hamden – December 9

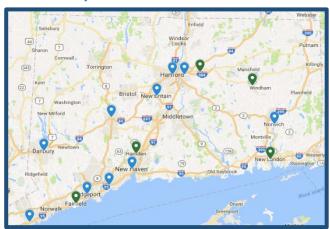
Miller Senior Center 2901 Dixwell Avenue Hamden, CT 06518

Willimantic – December 16

Eastern CT State Univ.
Johnson Room
268 High Street
Willimantic, CT 06226



KEY: Community Enrollment Partners Enrollment Fairs



KEY: Enrollment Locations Enrollment Fairs Cert. App. Counselors DSS



ADVERTISING & COMMUNICATIONS

Targeted multi-platform Campaign (EN/SP):

- Mass Media: started 10/9
 - TV –Broadcast and Cable (high frequency)
 - Radio
 - Newspaper
- Out of Home:
 - Cinemas Custom Messaging
 - DOT/Fast Track (platforms)
 - Metro North Cars/Stations/Platforms
 - Airport: BDL in Q4
 - Billboards (promoting Enrollment locations)
- Sponsorships
- Education and information: Learn.AccessHealthCT.com
- Earned Media
- Direct to Consumer:
 - Email
 - Direct Mail (personalized multi-hit)
 - Text Campaign
- Online:
 - Display
 - Social Media
 - Paid Search











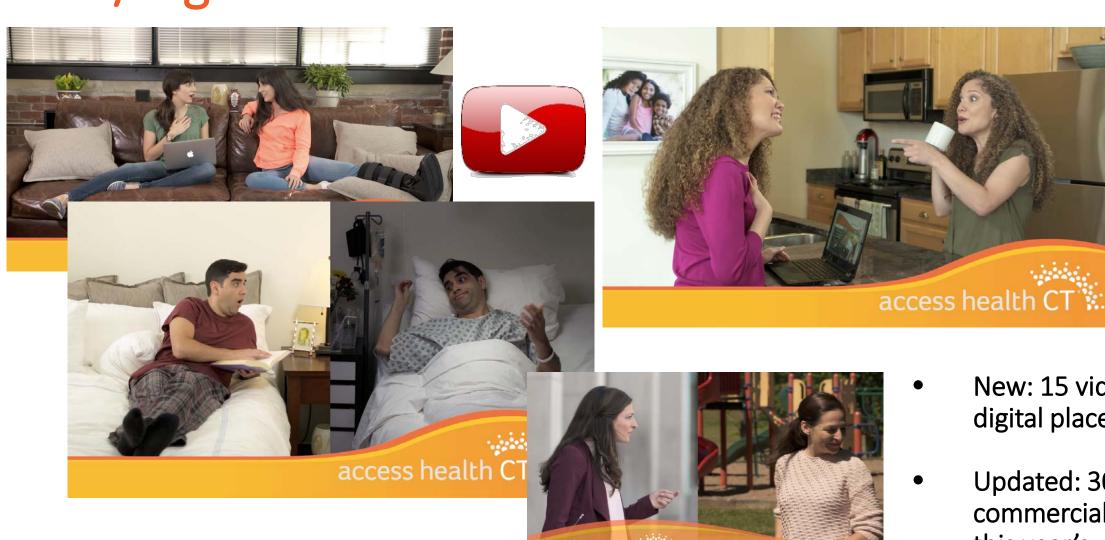


Every family deserves healthcare coverage. We're here to help.

Enroll Now



TV/Digital - Extension of future-self



access health CT . AccessHealth CT.com | 855-415-2428

Enroll Now! Open Enrollment started November 1st

- New: 15 videos for digital placements
- Updated: 30 commercials with this year's information

Custom Messaging: Young Invincibles - digital and social media







Calling out life stages to deliver personalized message:







> Plan Cost Comparison

Agenda

- Plan Cost Comparison: Observations
- Individual Market Plan Filings: 2017 vs 2018
- 2017 Qualified Health Plan (QHP) Enrollment
- 2018 On Exchange Plan Rates
- 2018 Plan Cost Illustrations
 - Premium Tax Credit (PTC) Calculation
 - Net Cost of Standardized Plans after PTC
 - 2018 Rate Summary for Individual Market "On-Exchange" and "Off-Exchange" Plans



Plan Cost Comparison: Observations

- Individual Market Plan Filings for 2018
 - Minimal change in net number of plans filed by Issuers participating both 'On-Exchange' and 'Off-Exchange'
 - Movement towards more plans at lower Actuarial Value (AV) (i.e., "Metal") levels
- Qualified Health Plan (QHP) Enrollment
 - Most QHP households include only one or two enrollees
 - > Over 70% of QHP enrollment in Fairfield, Hartford and New Haven counties
- 2018 'On-Exchange' Qualified Health Plans (QHPs)
 - Second Lowest Cost Silver Plan (SLCSP) is a ConnectiCare Benefits Inc (CBI) plan in 5 counties and an Anthem plan in 3 counties
 - In 2 counties, the rate for a Gold plan will be less than that of a Silver plan
- Premium Tax Credits (PTC)
 - For households eligible for PTCs, the net cost of the AHCT Standard Silver plan will be lower for 2018 compared to 2017 in every county (assumes static age & income)

Individual Market Plan Filings: 2017 vs 2018

		2017			2018			
Metal Level	CBI 'On'	CICI / CCI 'Off'	Total	CBI 'On'	CICI / CCI 'Off'	Total	Net Change	NOTES
Catastrophic	1	0	1	1	0	1	0	No Change
Bronze	2	2	4	3	3	6	2	'On': 1 new Bronze; 'Off': 1 new Bronze
Silver	3	4	7	3	5	8	1	'Off': 1 new Silver
Gold	1	1	2	1	1	2	0	'Off': 1 term'd / 1 new
Total CTC	7	7	14	8	9	17	3	'On': Net + 1; 'Off': Net +2
Metal Level	Anthem 'On'	Anthem 'Off'	Total	Anthem 'On'	Anthem 'Off'	Total	Net Change	NOTES
Catastrophic	1	1	2	1	1	2	0	No Change
Bronze	4	3	7	5	3	8	1	'On': 1 new; 'Off': 2 new & 2 term'd
Silver	4	5	9	4	4	8	-1	'On': 2 new & 2 term'd; 'Off': 2 new & 3 term'd
Gold	3	4	7	2	1	3	-4	'On': 1 new & 2 term'd; 'Off': 3 term'd
TOTAL Anthem	12	13	25	12	9	21	-4	'On': Net +0; 'Off': Net -4
TOTAL	19	20	39	20	18	38	-1	

Information obtained through review of Connecticut Insurance Department (CID) Health Insurance Rate Filings: http://www.catalog.state.ct.us/cid/portalApps/RateFilingDefault.aspx

Abbreviations:

"CTC": ConnectiCare;
"CBI": ConnectiCare
Benefits, Inc.;
"CICI": ConnectiCare
Insurance Company,
Inc.;
"CCI": ConnectiCare

Inc.;
"Anthem": Anthem

Health Plans, Inc.

2017 Qualified Health Plan (QHP) Enrollment*

Household Size	Number Enrollees	Percent Enrollment	Number Households	Percent of Household
1	48,546	50.56%	48,546	72.03%
2	25,604	26.67%	12,802	19.00%
3	9,684	10.09%	3,228	4.79%
4	8,280	8.62%	2,070	3.07%
5	2,980	3.1%	596	0.88%
6	714	0.74%	119	0.18%
7	133	0.14%	19	0.03%
8	40	0.04%	5	<0.01%
9	18	0.02%	2	<0.01%
10	10	0.01%	1	<0.01%
TOTAL	96,009		67,366	

Average Age of Enrollees in 1-Person Household: 46

Average Age of Enrollees in 4-Person Household:

- Oldest Enrollee: age 48
- Remaining Members, Oldest to Youngest: 47, 16, 13

County	Enrollment	Percent
Fairfield	29,813	31.05%
Hartford	21,559	22.46%
Litchfield	6,759	7.04%
Middlesex	4,773	4.97%
New Haven	20,451	21.30%
New London	6,629	6.90%
Tolland	3,424	3.57%
Windham	2,601	2.71%
Grand Total	96,009	100.00%



2018 On Exchange Plan Rates

		Fai	rfield	Hai	rtford	Lito	hfield	Middlesex	
	Discount of the Name	Plan Rate	Rank: Lowest	Plan Rate	Rank: Lowest	Plan Rate	Rank: Lowes	Plan Rate	Rank: Lowest
Issuer	Plan Marketing Name	(Age 46)	to Highest	(Age 46)	to Highest	(Age 46)	to Highest	(Age 46)	to Highest
СВІ	Choice Catastrophic POS	\$330.80	1	\$268.80	1	\$296.63	2	\$292.17	1
Anthem	Catastrophic HMO Pathway X Enhanced	\$332.76	2	\$290.42	2	\$281.34	1	\$311.58	2
СВІ	Choice Bronze Standard POS HSA	\$441.65	3	\$358.86	3	\$396.02	4	\$390.06	3
Anthem	Bronze High Deductible HMO Pathway X Enhanced	\$451.13	4	\$393.72	5	\$381.41	3	\$422.42	5
СВІ	Passage Bronze Alternative PCP POS	\$452.82	5	\$367.95	4	\$406.04	6	\$399.93	4
Anthem	Bronze HMO Pathway X Enhanced for HSA	\$472.29	6	\$412.19	7	\$399.30	5	\$442.23	7
Anthem	Bronze HMO Pathway X Enhanced	\$490.80	7	\$428.34	8	\$414.96	7	\$459.57	8
Anthem	Bronze PPO Standard Pathway X for HSA	\$493.32	8	\$430.53	9	\$417.08	8	\$461.93	9
СВІ	Choice Bronze Standard POS	\$496.31	9	\$403.28	6	\$445.02	10	\$438.33	6
Anthem	Bronze PPO Standard Pathway X	\$503.24	10	\$439.19	10	\$425.46	9	\$471.21	10
CBI	Choice Silver Standard POS	\$697.31	11	\$566.61	11	\$625.26	11	\$615.87	11
СВІ	Passage Silver Alternative PCP POS	\$699.23	12	\$568.16	12	\$626.97	12	\$617.55	12
СВІ	Choice Silver Alternative POS	\$701.43	13	\$569.96	13	\$628.95	13	\$619.50	13
Anthem	Silver PPO Standard Pathway X	\$747.65	14	\$652.50	15	\$632.10	14	\$700.08	15
Anthem	Silver Core PPO Pathway X	\$750.44	15	\$654.92	16	\$634.46	15	\$702.68	16
Anthem	Silver High Deductible HMO Pathway X Enhanced	\$751.29	16	\$655.67	17	\$635.18	16	\$703.49	17
Anthem	Silver Low Deductible HMO Pathway X Enhanced	\$753.60	17	\$657.69	18	\$637.14	17	\$705.65	18
СВІ	Choice Gold Standard POS	\$787.47	18	\$639.87	14	\$706.11	19	\$695.51	14
Anthem	Gold HMO Pathway X Enhanced	\$800.49	19	\$698.61	19	\$676.77	18	\$749.55	19
Anthem	Gold PPO Standard Pathway X	\$1,048.20	20	\$914.81	20	\$886.22	20	\$981.50	20

Rates for a 46-year old by Rating Area/County

Plans displayed based on ascending order for costs in Fairfield County

Lowest Cost Silver Plan for each rating area is displayed in dark green font

Second Lowest Cost Silver
Plan (SLCSP) for each
rating area, used to
calculate amount of
Premium Tax Credit (PTC),
is identified in red font

Refer to Appendix 1a & 1b for rate exhibits for excerpt of 2018 plan rates in Individual Market



2018 On Exchange Plan Rates

		New	Haven	New	London	То	lland	Wir	ndham
	Discount of the North	Plan Rate	Rank: Lowest						
Issuer	Plan Marketing Name	(Age 46)	to Highest						
СВІ	Choice Catastrophic POS	\$302.76	1	\$309.27	2	\$304.46	2	\$304.46	2
Anthem	Catastrophic HMO Pathway X Enhanced	\$311.58	2	\$281.34	1	\$281.34	1	\$281.34	1
СВІ	Choice Bronze Standard POS HSA	\$404.22	3	\$412.91	5	\$406.47	5	\$406.47	5
Anthem	Bronze High Deductible HMO Pathway X Enhanced	\$422.42	5	\$381.41	3	\$381.41	3	\$381.41	3
СВІ	Passage Bronze Alternative PCP POS	\$414.44	4	\$423.35	8	\$416.75	7	\$416.75	7
Anthem	Bronze HMO Pathway X Enhanced for HSA	\$442.23	6	\$399.30	4	\$399.30	4	\$399.30	4
Anthem	Bronze HMO Pathway X Enhanced	\$459.57	8	\$414.96	6	\$414.96	6	\$414.96	6
Anthem	Bronze PPO Standard Pathway X for HSA	\$461.93	9	\$417.08	7	\$417.08	8	\$417.08	8
СВІ	Choice Bronze Standard POS	\$454.25	7	\$464.00	10	\$456.77	10	\$456.77	10
Anthem	Bronze PPO Standard Pathway X	\$471.21	10	\$425.46	9	\$425.46	9	\$425.46	9
CBI	Choice Silver Standard POS	\$638.22	11	\$651.93	15	\$641.78	15	\$641.78	15
СВІ	Passage Silver Alternative PCP POS	\$639.96	12	\$653.72	16	\$643.53	16	\$643.53	16
СВІ	Choice Silver Alternative POS	\$641.99	13	\$655.77	17	\$645.56	17	\$645.56	17
Anthem	Silver PPO Standard Pathway X	\$700.08	14	\$632.10	11	\$632.10	11	\$632.10	11
Anthem	Silver Core PPO Pathway X	\$702.68	15	\$634.46	12	\$634.46	12	\$634.46	12
Anthem	Silver High Deductible HMO Pathway X Enhanced	\$703.49	16	\$635.18	13	\$635.18	13	\$635.18	13
Anthem	Silver Low Deductible HMO Pathway X Enhanced	\$705.65	17	\$637.14	14	\$637.14	14	\$637.14	14
CBI	Choice Gold Standard POS	\$720.74	18	\$736.22	19	\$724.76	19	\$724.76	19
Anthem	Gold HMO Pathway X Enhanced	\$749.55	19	\$676.77	18	\$676.77	18	\$676.77	18
Anthem	Gold PPO Standard Pathway X	\$981.50	20	\$886.22	20	\$886.22	20	\$886.22	20

Rates for a 46-year old by Rating Area/County

Plans displayed based on ascending order for costs in Fairfield County

Lowest Cost Silver Plan for each rating area is displayed in <u>dark green</u> <u>font</u>

Second Lowest Cost
Silver Plan (SLCSP) for
each rating area, used to
calculate amount of
Premium Tax Credit
(PTC), is identified in red
font

Refer to Appendix 1a & 1b for rate exhibits for excerpt of 2018 plan rates in Individual Market

2018 On Exchange Plan Rates

		Individual N	larket Enrol	lee: Age 46	(by County/F	Rating Area)		
	Fairfield	Hartford	Litchfield	Middlesex	New Haven	New London	Tolland	Windham
Bronze Minimum	\$441.65	\$358.86	\$381.41	\$390.06	\$404.22	\$381.41	\$381.41	\$381.41
Bronze Maximum	\$503.24	\$439.19	\$445.02	\$471.21	\$471.21	\$464.00	\$456.77	\$456.77
Silver Minimum	\$697.31	\$566.61	\$625.26	\$615.87	\$638.22	\$632.10	\$632.10	\$632.10
Silver Maximum	\$753.60	\$657.69	\$637.14	\$705.65	\$705.65	\$655.77	\$645.56	\$645.56
Gold Minimum	\$787.47	\$639.87	\$676.77	\$695.51	\$720.74	\$676.77	\$676.77	\$676.77
Gold Maximum	\$1,048.20	\$914.81	\$886.22	\$981.50	\$981.50	\$886.22	\$886.22	\$886.22
Relativity: Silver Minimum vs Bronze Maximum	+39%	+29%	+41%	+31%	+35%	+36%	+38%	+38%
Relativity: Gold Minimum vs Silver Maximum	+4%	-3%	+6%	-1%	+2%	+3%	+5%	+5%

Enrollees eligible for Silver plans will need to consider whether "buy-up" to Gold plan will result in value...for those eligible for Silver 87% & 94% Cost Sharing Reduction (CSR) plans, actuarial value of Silver CSR plan benefits would, on average, exceed that of a Gold plan

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2018 Premium Tax Credit (PTC) Calculation Glossary of Terms

KEY TERMS	EXPLANATION
SLCSP Benchmark	Identifies plan in the county which is the Second Lowest Cost Silver Plan (SLCSP) and used to calculate amount of maximum PTC
Expected Annual Income	Total expected income combined for every household member. Examples include wages/salaries, pensions, unemployment compensation, disability payments, alimony payments received, income from rentals, investment or personal business, etc.
Federal Poverty Level	Ratio of <i>Expected Annual Income</i> to the Poverty Guideline amounts issued annually by the federal government based on household size; used to determine eligibility for certain programs and benefits, including PTCs.
Subsidy Eligibility	Displays the Qualified Health Plan (QHP) subsidy type for the household: either eligibility for PTCs only or for PTCs plus Silver Cost Sharing Reduction (CSR) plans at varying levels of actuarial value (AV); resulting in, on average, increased coverage under the CSR plan when compared to the 'standard' Silver plan
Applicable Percentage	Represents the portion, as a percentage, of Expected Annual Income the household is responsible for based on federal affordability guidelines
Expected Annual Contribution	Displays the value of (Expected Annual Income x Applicable Percentage)
Expected Annual Benchmark Plan Cost	Represents the annual plan cost for the SLCSP Benchmark plan based on enrollee age(s) and county of residence (adjusted for Essential Health Benefit (EHB) percent of premium)
Annual PTC	Displays the value of (Expected Annual Benchmark Plan Cost - Expected Annual Contribution)
Monthly PTC	Displays the value of (Annual PTC ÷ 12)
Monthly Premium for AHCT Standard Silver Plan	Displays the monthly cost of the lowest cost Silver plan (i.e., an AHCT Standardized Silver Plan) available in the enrollee's county of residence for applicable family members
Consumer Responsibility (per month)	Displays the value of (Monthly Premium for AHCT Standard Silver Plan - Monthly PTC)
% Change in Responsibility compared to 2017	Displays the percentage change in net cost of AHCT 2018 Standardized Silver Plan compared to the 2017 Standardized Silver Plan for household with same income, ages and county of residence in both years
\$ Change in Responsibility (per month)	Displays the dollar change in net cost of AHCT 2018 Standardized Silver Plan compared to the 2017 Standardized Silver Plan for household with same income, ages and county of residence in both years

2018 Premium Tax Credit Calculation: Scenario 1: Fairfield County/1 Person

County of Residence			Fairfield County		
Household Composition			1 person household; A	ge 46	
SLCSP Benchmark		CBI	Passage Silver Alternativ	ve PCP POS	
Expected Annual Income	\$80,000	\$36,500	\$27,500	\$22,500	\$17,500
Federal Poverty Level	>400%	303%	228%	187%	145%
Subsidy Eligibility	N/A	PTC (251% - 400% FPL)	PTC & 73% CSR (201% - 250% FPL)	PTC & 87% CSR (151% - 200% FPL)	PTC & 94% CSR (138% - 150% FPL)
Applicable Percentage	N/A	9.56%	7.33%	5.72%	3.74%
Expected Annual Contribution	N/A	\$3,489.40	\$2,015.75	\$1,287.00	\$654.50
Expected Annual Benchmark Plan Cost	\$8,375.64	\$8,375.64	\$8,375.64	\$8,375.64	\$8,375.64
Annual PTC	N/A	\$4,886.24	\$6,359.89	\$7,088.64	\$7,721.14
Monthly PTC	N/A	\$407.19	\$529.99	\$590.72	\$643.43
Monthly Premium for AHCT Standard Silver Plan*	\$697.31	\$697.31	\$697.31	\$697.31	\$697.31
Consumer Responsibility (per month)	\$697.31	\$290.12	\$167.32	\$106.59	\$53.88
% Change in Responsibility compared to 2017**	+32.11%	-2.09%	-4.17%	-5.48%	-8.29%
\$ Change in Responsibility (per month)**	\$169.50	-\$6.20	-\$7.28	-\$6.18	-\$4.87



^{*}Offered by Issuer with lowest cost standardized Silver plan in the county (CBI Choice Silver Standard POS)

^{**}Assumes static age and income
REFER TO APPENDIX 2a FOR EXHIBIT FOR EACH COUNTY

2018 Premium Tax Credit Calculation Scenario 2: Hartford County/4 Persons

County of Residence			Hartford County		
Household Composition		4 per	rson household; Ages 48	3, 47, 16, 13	
SLCSP Benchmark		CBI	Passage Silver Alternati	ve PCP POS	
Expected Annual Income	\$160,000	\$74,500	\$56,100	\$45,900	\$35,700
Federal Poverty Level	>400%	303%	228%	187%	145%
Subsidy Eligibility	N/A	PTC (251% - 400% FPL)	PTC & 73% CSR (201% - 250% FPL)	PTC & 87% CSR (151% - 200% FPL)	PTC & 94% CSR (138% - 150% FPL)
Applicable Percentage	N/A	9.56%	7.33%	5.72%	3.74%
Expected Annual Contribution	N/A	\$7,122.20	\$4,112.13	\$2,625.48	\$1,335.18
Expected Annual Benchmark Plan Cost	\$21,877.68	\$21,877.68	\$21,877.68	\$21,877.68	\$21,877.68
Annual PTC	N/A	\$14,755.48	\$17,765.55	\$19,252.20	\$20,542.50
Monthly PTC	N/A	\$1,229.62	\$1,480.46	\$1,604.35	\$1,711.88
Monthly Premium for AHCT Standard Silver Plan*	\$1,821.46	\$1,821.46	\$1,821.46	\$1,821.46	\$1,821.46
Consumer Responsibility (per month)	\$1,821.46	\$591.84	\$341.00	\$217.11	\$109.58
% Change in Responsibility compared to 2017**	+42.58%	-2.24%	-4.18%	-5.56%	-8.35%
\$ Change in Responsibility (per month)**	\$543.97	-\$13.58	-\$14.86	-\$12.78	-\$9.98

^{*}Offered by Issuer with lowest cost standardized Silver plan in the county (CBI Choice Silver Standard POS)

REFER TO APPENDIX 2b FOR EXHIBIT FOR EACH COUNTY – NOTE THAT SCENARIO ASSUMES HOUSEHOLD DOES NOT HAVE 5-YEAR PERMANENT RESIDENT STATUS Families with children who are eligible for CHIP (201%-323% of FPL) are not eligible to receive PTCs

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^{**}Assumes static age and income

2018 Plan Rates – Standardized Plans

			- 10				_		
			Indi	vidual Market	Enrollee: Age 4	6, Hartford Co	ounty		
			2018:	CBI On Exchang	e Plans	2018: Anthem On Exchange Plans			
			Estimated Net	Premium per N	onth after Max	Estimated No	et Premium per I	Month after	
		Monthly	PTC	— Using 2018 R	ates	Max P	TC - Using 2018	Rates	
		Maximum	AHCT	AHCT	AHCT	AHCT	AHCT	AHCT	
Annual	Subsidy Category	Premium Tax	Standardized	Standardized	Standardized	Standardized	Standardized	Standardized	
Income	& FPL Range	Credit	Bronze*	Silver*	Gold*	Bronze*	Silver*	Gold*	
\$80,000	Not Eligible for Subsidy	\$0	\$403.28	\$566.61	\$639.87	\$439.19	\$652.50	\$914.81	
\$36,500	PTC Eligible (251% - 400%)	\$276.36	\$126.92	\$290.25	\$363.51	\$162.83	\$376.14	\$638.45	
\$27,500	PTC & 73% CSR Eligible (201% - 250%)	\$399.16	\$4.12	\$167.45	\$240.71	\$40.03	\$253.34	\$515.65	
\$22,500	PTC & 87% CSR Eligible (151% - 200%)	\$459.89	\$1.00	\$106.72	\$179.98	\$1.00	\$192.61	\$454.92	
\$17,500	PTC & 94% CSR Eligible (138% - 150%)	\$512.60	\$1.00	\$54.01	\$127.27	\$1.00	\$139.90	\$402.21	

CBI: ConnectiCare Benefits Inc

*Second Lowest Cost Silver Plan (SLCSP) for this county in 2018 is the CBI Passage Silver Alternative PCP POS

Consider differences in plans before changing (e.g., coverage, provider network & formulary)

2018 Plan Rates – Lowest Cost "On-Exchange" Plans

			Individual Market Enrollee: Age 46, Hartford County								
			2018:	CBI On Exchange	e Plans	2018: Ant	them On Exchan	ge Plans			
			Estimated Net	Premium per M	onth after Max	Estimated No	Estimated Net Premium per Month after				
		Monthly	PTC	- Using 2018 R	ates	Max P	TC – Using 2018	Rates			
Annual Income	Subsidy Category & FPL Range	Maximum Premium Tax Credit	Choice Bronze Standard HSA	AHCT Standardized Silver*	AHCT Standardized Gold*	Bronze High Deductible Pathway X Enh	AHCT Standardized Silver*	Gold HMO Pathway X Enhanced			
\$80,000	Not Eligible for Subsidy	\$0	\$358.86	\$566.61	\$639.87	\$393.72	\$652.50	\$698.61			
\$36,500	PTC Eligible (251% - 400%)	\$276.36	\$82.50	\$290.25	\$363.51	\$117.36	\$376.14	\$422.25			
\$27,500	PTC & 73% CSR Eligible (201% - 250%)	\$399.16	\$1.00	\$167.45	\$240.71	\$1.00	\$253.34	\$299.45			
\$22,500	PTC & 87% CSR Eligible (151% - 200%)	\$459.89	\$1.00	\$106.72	\$179.98	\$1.00	\$192.61	\$238.72			
\$17,500	PTC & 94% CSR Eligible (138% - 150%)	\$512.60	\$1.00	\$54.01	\$127.27	\$1.00	\$139.90	\$186.01			

CBI: ConnectiCare Benefits Inc

Consider differences in plans before changing (e.g., coverage, provider network & formulary)

REFER TO APPENDIX 3c FOR EXHIBIT FOR EACH COUNTY; APPENDIX 3D INCLUDES FAMILY SCENARIOS FOR EACH COUNTY

^{*}Second Lowest Cost Silver Plan (SLCSP) for this county in 2018 is the CBI Passage Silver Alternative PCP POS

2018 Rate Summary for Individual Market "On-Exchange" and "Off-Exchange" Plans

			•		COL	INTY				
		Fairfield	Hartford	Litchfield	Middlesex	New Haven	New London	Tolland	Windham	Rates
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N		Off	Off	Off	Off	Off	Off	Off	Off	T Y
S		On	On	On	On	On	On	On	On	, r

Table outlines the sequential order for "On-Exchange" vs. "Off-Exchange" plans by monthly premium cost for each metal level in each county

Bronze Plans: 14 plans filed

 Majority of "On-Exchange" plans are less costly than "Off-Exchange" only plans;

Silver Plans: 16 plans filed

- In most counties, the lowest cost plans are available "Off-Exchange" only;
- In all counties, the highest cost plan is available "Off-Exchange" only;

Gold Plans: 5 plans filed

- In all counties, the lowest cost plans are available "On-Exchange";
- In 2 counties, at least 1 plan is available at a cost lower than that of some Silver plans;
- An "On-Exchange" plan is the highest cost plan in every county

NOTE: Monthly premium cost of plan is only one component to consider in health insurance plan selection



2018 Individual Market Health Plans

- Individual Market Health Plan Filings for 2018
 - Cost-sharing Reduction (CSR) plans will continue to be available in 2018 for enrollees purchasing plans through AHCT
 - The method for funding the cost of these plans will be supported through increased premium of 'On-Exchange' Silver plans
- 2018 Individual Market Plan Rates
 - In every county, there are 'On-Exchange' plans lower in cost than 'Off-Exchange' for the Bronze and Gold metal levels
 - Plan rates are only one component to consider in health insurance plan selection
 - Silver 'Off-Exchange' plans have a lower premium rate compared to Silver 'On-Exchange' plans for most counties, but plan benefits should also be reviewed to determine if they meet the needs of the consumer (e.g., product type, applicability of deductible to all vs some covered services, compatibility with Health Savings Accounts, provider network composition, prescription drug coverage/formulary, etc.) as well as potential for subsidy eligibility
- Premium Tax Credits (PTC)
 - Because rates for 'On-Exchange' Silver plans approved by the CID incorporate the expected cost of funding CSR plans, PTCs are greater than what they would have been if there was no change in funding mechanism
 - Find result is that the increase in 'On-Exchange' Silver plan premium rates is mitigated for those eligible for premium subsidies

Consumer Decision Support Tool Overview

Plan Shopping Decision Points



Health Literacy

Does the health insurance jargon make sense? Is UX simplified?



Expected Plan Cost

Is plan premium vs. plan cost understood?



Plan Provider Network

Is customer's provider in-network?





Plan Formulary

Are there any prescriptions that need to be covered?



Plan Type

How important is it to see a specialist without referral?



Plan Quality & Services

Any preferences for a specific carrier, or services?

Customer Plan Shopping Feedback*



COMPLEXITY IN CHOOSING A PLAN

One in five customers indicated they experienced problems finding and choosing a plan



TIMELINESS

One in ten thought the shopping process took too long



COVERAGE AND COST OF SERVICES

One in four struggled to determine which services were covered and their cost



FORMULARIES AND NETWORKS

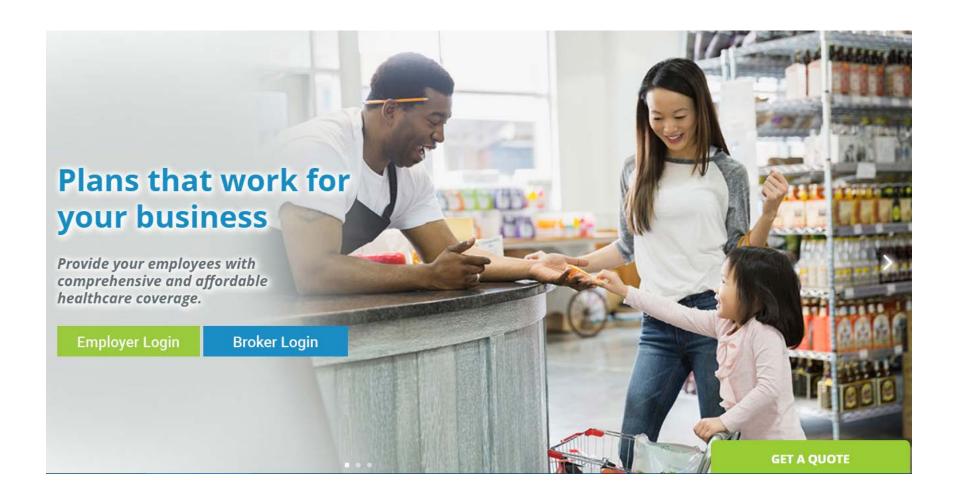
One in three had trouble determining if their provider or prescription would be covered by plan



Consumer Decision Support Tool 2.0 Demonstration



small business



SHOP Advisory Committee Meeting Update

September 26, 2017

Update Current Membership, Retention Rates

Current:

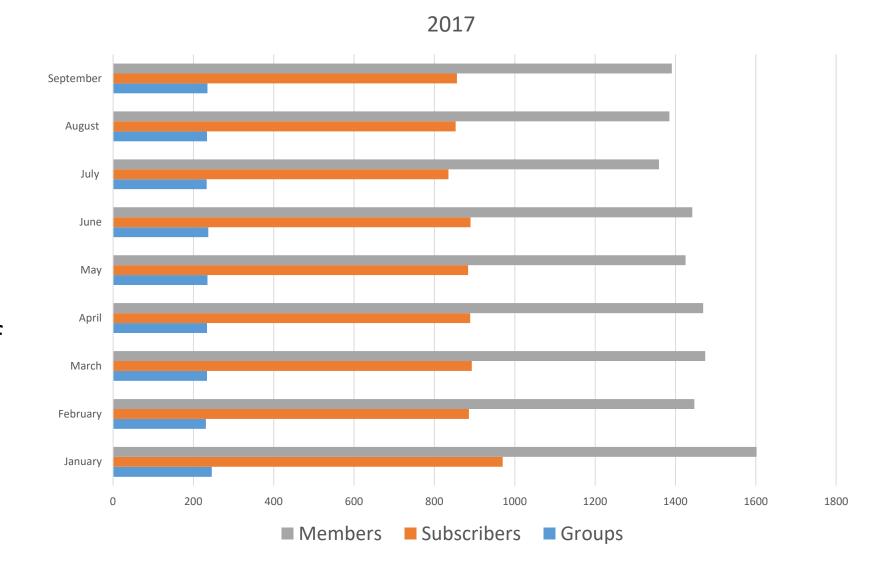
• Groups: 236

Subscribers: 851

• Members: 1,390

Annual Retention of Groups at Renewal

84%



New Updates & Project Status Overview

- New Website
 - A better and cleaner customer experience that targets both brokers and small employers around the state.
- New Platform Vendor
 - AHCT contracted with a **new vendor** (Softheon) that will bring significant enhancements to users (both brokers and employers). Amongst them:
 - Easy-to-use information to manage groups in one place
 - A site that will be a portal for everything from enrollment to resources
 - A clear, broker-friendly design
 - Upload enrollments through a standard excel template
 - Support from dedicated service team
- Plans
- New Carrier
 - ConnectiCare Benefits Inc.

Market Research Focus Groups (Aug. & Sept. '17)

Background

- Reasoning
 - Instability on the individual market: impact of 1 or 0 carrier participating on the individual market.
 - Separate brands & concept (what we do, what we stand for/promise)
- Six 90-minute focus groups with small business decision makers (42 participants) and eight phone interviews with insurance brokers (8 participants).
 - AHCT Small biz Customers
 - Prospects (2-10 employees)
 - Prospects (10+ employees)
 - Brokers
- Goal: examine reactions to what's working, what's not, and to examine reactions to a variety of names and logos for this offering.

Focus Groups: Executive Summary

Current Mindset

- 'Overwhelmed' is a constant state for the small business decision makers.
- Most of these small business administrators rely on brokers.
- Savings and ease-of-use on plan administration are the key drivers for these participants.

Reactions to Names and Logos

- 15 names and designs
- All but two brokers feel that this should be branded differently and distance itself from Access Health CT (Individual market).

Conclusions and Next steps

- Receiving tax credits is enough of an incentive for some small business administrators to take a look at this new program.
- It would be preferred if this offering came via a broker (lack of internal bandwidth)

Next steps

Evaluation of the possibility of incorporating, branding, marketing and promotion in Q1 '18.



Finance Update

Finance Update

	FY17 Results											
	Fi	inal Budget		Actuals		%						
AHCT	\$	35,873,537	\$	36,634,771	\$	(761,234)	-2.1%					
DSS Shared Cost	\$	26,854,886	\$	23,142,995	\$	3,711,891	13.8%					
Grants	\$	1,516,781	\$	1,514,281	\$	2,500	0.2%					
Gross Expenses	\$	64,245,204	\$	61,292,046	\$	2,953,158	4.6%					

		Q1 FY18 Budget										
	Ori	ginal Budget	F	inal Budget		%						
AHCT	\$	30,665,479	\$	30,665,479	\$	-	0.0%					
DSS Shared Cost	\$	23,892,644	\$	23,861,490	\$	31,154	0.1%					
Gross Expenses	\$	54,558,123	\$	54,526,969	\$	31,154	0.1%					

	FY18 Year to Date Results (through Sept, 2017)											
	Original Bugdet			Actuals		%						
AHCT	\$	6,658,880	\$	7,254,999	\$	(596,120)	-9.0%					
DSS Shared Cost	\$	4,548,325	\$	4,022,194	\$	526,131	11.6%					
Gross Expenses	\$	11,207,205	\$	11,277,193	\$	(69,989)	-0.6%					

In addition:

- The annual Marketplace assessment expected to be collected for 2017 is now \$31.2M and \$24.5M has been received.
- Preparing Request For Proposal (RFP) for Audit Services.
- Currently going through the FY17 Financial and Programmatic Audit.



2017 Fiscal Year Final Budget vs. Actuals - AHCT

Through 12 Months

	FY17	FINAL BUDGET	ACTUALS	VARIANCE
Revenue			•	
Grants	\$	1,465,829	\$ 1,506,829	\$ (41,000)
Marketplace Assessments	\$	32,149,039	\$ 32,139,640	\$ 9,399
Interest Income	\$	56,046	\$ 73,919	\$ (17,873)
Total Revenue	\$	33,670,914	\$ 33,720,388	\$ (49,474)
Budgeted Expenses				
Salaries	\$	7,913,691	\$ 7,758,067	\$ 155,624
Fringe Benefits	\$	2,648,871	\$ 2,674,824	\$ (25,952)
Temporary Staffing	\$	796,279	\$ 782,123	\$ 14,155
Contractual	\$	16,615,234	\$ 18,604,492	\$ (1,989,258)
Equipment and Maintenance	\$	3,903,988	\$ 3,934,998	\$ (31,010)
IT Development	\$	2,646,718	\$ 1,525,972	\$ 1,120,746
Pre-Paid Expenses	\$	(46,715)	\$ (2,984)	\$ (43,732)
Supplies	\$	18,792	\$ 11,302	\$ 7,490
Travel	\$	126,581	\$ 90,322	\$ 36,259
Other Administrative	\$	1,250,097	\$ 1,255,654	\$ (5,557)
Total Budgeted Expenses	\$	35,873,537	\$ 36,634,771	\$ (761,234)
Costs Shared with DSS	\$	26,854,886	\$ 23,142,995	\$ 3,711,891
AHCT Grants	\$	1,516,781	\$ 1,514,281	\$ 2,500
AHCT and DSS Expenses	\$	64,245,204	\$ 61,292,046	\$ 2,953,158

Variance

- Savings from Salaries: \$0.1M
- Call Center settlement with prior vendor: \$0.3M
- IT and APCD Development Timing: \$1.5M
- Unreimbursed Call Center Expense: \$2.7M



FY18 Original Budget vs. Q1 Final Budget

12 Months

	FY18	ORIGINAL BUDGET	FY1	8 Q1 CHANGES	FY	18 Q1 FINAL BUDGET
Revenue						
Marketplace Assessments	\$	30,779,214	\$	131,058	\$	30,910,271
Interest Income	\$	43,287	\$	43,006	\$	86,293
Total Revenue	\$	30,822,501	\$ \$	174,064	\$	30,996,565
Budgeted Expenses			-			
Salaries	\$	7,327,147	\$	(33,782)	\$	7,293,365
Fringe Benefits	\$	2,427,628	\$	135,141	\$	2,562,768
Temporary Staffing	\$	515,738	\$	23,228	\$	538,966
Contractual	\$	12,946,850	\$	1,170,680	\$	14,117,530
Equipment and Maintenance	\$	3,159,047	\$	391,528	\$	3,550,575
IT Development	\$	2,828,550	\$	(1,567,559)	\$	1,260,991
Pre-Paid Expenses	\$	74,128	\$	(45,123)	\$	29,005
Supplies	\$	26,206	\$	(580)	\$	25,626
Travel	\$	131,299	\$	3,993	\$	135,292
Other Administrative	\$	1,228,886	\$	(77,526)	\$	1,151,360
Total Budgeted Expenses	\$	30,665,479	\$	0	\$	30,665,479
Costs Shared with DSS	\$	23,892,644	\$	(31,154)	\$	23,861,490
AHCT and DSS Total Expenses	\$	54,558,123	\$	(31,154)	\$	54,526,969



FY18 Original Budget vs. Q1 Final Budget - DSS Shared Costs 12 Months

		G	RC	SS EXPENS	E		DSS ALLOCABLE					
	F١	FY18 Original		FY18 Q1		FY18 Q1 Final		Y18 Original		FY18 Q1	FY	18 Q1 Final
		Budget	Changes		Budget			Budget		Changes		Budget
BEST Staffing (80%)	\$	1,621,251	\$	(175,380)	\$	1,445,871	\$	1,297,001	\$	(140,304)	\$	1,156,697
Temporary Staffing	\$	1,621,251	\$	(175,380)	\$	1,445,871	\$	1,297,001	\$	(140,304)	\$	1,156,697
IT Development (84%)	\$	800,000	\$	-	\$	800,000	\$	672,000	\$	-	\$	672,000
Hosting & Enhancements (80%)	\$	1,540,000	\$	(171,468)	\$	1,368,532	\$	1,232,000	\$	(137,174)	\$	1,094,826
Security (80%)	\$	1,116,310	\$	(237,761)	\$	878,549	\$	893,048	\$	(190,209)	\$	702,839
Testing (80%)	\$	1,068,800	\$	9,600	\$	1,078,400	\$	855,040	\$	7,680	\$	862,720
DSS Only Projects (100%)	\$	796,640	\$	(15,423)	\$	781,217	\$	796,640	\$	(15,423)	\$	781,217
Development	\$	5,321,750	\$	(415,052)	\$	4,906,698	\$	4,448,728	\$	(335,126)	\$	4,113,602
Call Center (80%)	\$	16,654,910	\$	-	\$	16,654,910	\$	13,323,928	\$	-	\$	13,323,928
Operations (80%)	\$	2,795,000	\$	-	\$	2,795,000	\$	2,236,000	\$	-	\$	2,236,000
Maintenance (80%)	\$	3,233,734	\$	555,346	\$	3,789,080	\$	2,586,987	\$	444,276	\$	3,031,264
Maintenance & Operations	\$	22,683,644	\$	555,346	\$	23,238,990	\$	18,146,915	\$	444,276	\$	18,591,192
GRAND TOTAL	\$	29,626,645	\$	(35,086)	\$	29,591,559	\$	23,892,644	\$	(31,154)	\$	23,861,490



2018 Fiscal Year Original Budget vs. Actuals - AHCT

Through 3 Months - September, 2017

	FY18 OR	IGINAL BUDGET	ACTUALS		VARIANCE	
Revenue			•			
Marketplace Assessments	\$	7,738,000	\$ 7,869,058	\$	(131,058)	
Interest Income	\$	21,646	\$ 47,741	\$	(26,095)	
Total Revenue	\$	7,759,646	\$ 7,916,799	\$	(157,153)	
Budgeted Expenses				Ş	-	
Salaries	\$	1,636,710	\$ 1,736,037	\$	(99,328)	
Fringe Benefits	\$	593,550	\$ 589,469	\$	4,081	
Temporary Staffing	\$	221,796	\$ 93,317	\$	128,479	
Contractual	\$	2,993,348	\$ 3,166,851	\$	(173,503)	
Equipment and Maintenance	\$	615,226	\$ 1,436,766	\$	(821,541)	
IT Development	\$	375,000	\$ 60,000	\$	315,000	<u>Variance</u>
Pre-Paid Expenses	\$	(50,659)	\$ (70,501)	\$	19,842	IT Development and Maintenance and
Supplies	\$	5,395	\$ 3,763	\$	1,632	Operation timing: -\$0.6M
Travel	\$	34,640	\$ 20,934	\$	13,707	
Other Administrative	\$	233,875	\$ 218,363	\$	15,512	
Total Budgeted Expenses	\$	6,658,880	\$ 7,254,999	\$	(596,120)	
				\$	-	
Costs Shared with DSS	\$	4,548,325	\$ 4,022,194	\$	526,131	
AHCT and DSS Total Expenses	\$	11,207,205	\$ 11,277,193	\$	(69,989)	



FY18 Fiscal Year Original Budget vs. Actuals Cash Statement as of Sept, 2017

Beginning Cash Balance
Assessment
DSS Shared Cost Recovery
Other
Total Cash Receipts
Total Cash Payments
Cash Flow Surplus/Deficit (-)
Ending Cash Balance

FY18 (ORIGINAL BUDGET	ACTUALS	VARIANCE
\$	14,895,818	\$ 23,020,727	\$ 8,124,909
\$	6,587,565	\$ 9,502,331	\$ 2,914,765
\$	8,728,868	\$ 81,720	\$ (8,647,148)
\$	10,554	\$ 72,594	\$ 62,040
\$	15,326,988	\$ 9,656,645	\$ (5,670,343)
\$	14,005,885	\$ 11,764,028	\$ (2,241,857)
\$	1,321,103	\$ (2,107,383)	\$ (3,428,487)
\$	16,216,921	\$ 20,913,343	\$ 4,696,423

Reserves*

• Actuals: 8 months

*Based on Ending Cash Balance over Fiscal Year Operating Budget.



Proposed Timeline for 2018 Audit Services RFP

Milestones	Target Dates
RFP Issued	1/31/18
Proposal Due Date	2/15/18
Proposal Evaluations Complete (2-3 Finalists Identified)	3/1/18
Oral Presentations by Finalists	3/9/18
Oral Evaluations Complete (1-2 Finalists Identified)	3/23/18
Due Diligence (Reference checks if necessary)	4/6/18
Vendor Award Announced	4/15/18
Contract Negotiations and Signing	5/31/18



Financial Update Summary

- FY17 Year End results of \$0.8M deficit (if a Call Center Expense of \$2.7M is not reimbursed)
- Strong cash position
- Off to a strong start in FY18
- Request For Proposal 2018 Audit Services
- Developing a 5 Year Financial Plan
 - Past experience and strategy
 - Completed 5 year Marketplace Assessment forecast
- Continuing to evaluate all contracts for savings





>Adjournment