

## **Access Health Connecticut**

November 17, 2022, Board of Directors Meeting



- A. Call to Order and Introductions
- **B. Public Comment**
- C. Votes
- **D. CEO Report**
- E. Open Enrollment 10 Update
- F. Finance Update
- G. Audit Update
- H. ACA Policy/Legal Update
- I. Future Agenda Items
- J. Adjournment



### **Public Comment**





#### **Review and Approval of Minutes**

# Vote to remove a member from the Health Plan Benefits and Qualifications Advisory Committee



# CEO Report James Michel



### **Open Enrollment 10 (OE10) Update**

Technology



# **2023 Open Enrollment**

### 2023 Open Enrollment (OE10):

November 1, 2022 – January 15, 2023\*

### **OE10 Progress Update:**

- Stand-alone Dental Plan Enrollments are up compared to last year at this time. This is the first OE in which individual dental plans are being offered in the same HIX application as our health plans and programs.
- Consumers who qualify continue to enjoy the enhanced financial assistance help from the Inflation Reduction Act (IRA)
- HHS has indicated that the Public Health Emergency and Medicaid extension will continue at least beyond January of 2023. (PHE)
- Qualified Health Plan auto-renewals for 2023 begin at the end of this week.



\*CT's 2023 OE period is aligned with the federally-facilitated marketplace OE period

# **2023 Open Enrollment**



# 2023 OE Technology Updates

AHCT and other stakeholder systems have been working as expected thus far during OE with no significant issues.

The PHE Unwind HIX Release is on track to go live 12/16/22. The system will be primed for whenever the PHE ends and whenever the Medicaid unwind occurs.

New streamlined and integrated dental enrollment process has yielded 1,873 new individual dental enrollments for 2023, from the start of OE to 11/15/2022. By comparison, we had 337 customers enroll in individual dental plans during the same timeframe last year for the 2022 plan year.

AHCT updated the HIX system to address the "family glitch," which will make more families offered employer-sponsored coverage, which may be considered unaffordable, eligible for financial assistance through AHCT.



# 2023 OE Technology Updates

Transition of Technology Maintenance Resources for AHCT and State of Connecticut systems infrastructure is underway. Knowledge transfer is ongoing from our current HIX system maintenance and operations vendor, Deloitte, to the new vendor, Infosys, which will take over maintenance and operations in FY 2024.

Preparing for the sunsetting of our older (2022) stand-alone dental plan platform, which is on track to be decommissioned in early 2023.

A 1095-A system enhancement release is scheduled for 12/13/22, prior to the next 1095-A Form printing cycle in January.



# 2023 OE Technology Updates

Effective January 1, 2023, eligibility and enrollment functionality for three new coverage groups will be enabled in the AHCT HIX application for children regardless of immigration status, from ages 0 to 18 years old.

(Public Act 21-176 in 2021 and Public Act 22-118 in 2022)

#### State Medical – HUSKY A Children

Undocumented children whose household income falls under 201% of the FPL

#### State Medical – HUSKY B Band 1

Undocumented children whose household income falls between 202% - 254% of the FPL

#### State Medical – HUSKY B Band 2

Undocumented children whose household income falls between 255% - 323% of the FPL



### **Open Enrollment 10 (OE10) Update**

Marketing



# **OE10 Update: Marketing**



#### **Direct-to-consumer communications for special audiences:**

#### **Unsubsidized customers:**

- Estimated audience size: ~12,500 individuals
- Main message: More financial help than ever before fill out the complete application to see if you qualify for financial help and if you do not qualify for financial help, shop and compare to find a lower-cost plan that meets the needs of you and your family.
- Estimated direct mail in-hand date: ~November 21 December 2, 2022



#### Customers impacted by the "family glitch:

- Estimated audience size: ~14,000 households
- Main message: More financial help than ever before and a law has changed meaning you, your spouse and dependents may qualify for financial help even if you didn't qualify before.
- Estimated direct mail in-hand date: ~November 21 December 2, 2022



#### **Customers impacted by discontinued plans:**

- Estimated audience size: ~6,700 individuals
- Main message: Must take manual action to be renewed into 2023 health coverage more financial help than ever before – shop and compare to find a plan that meets the needs of you and your family.
- Estimated direct mail in-hand date: ~November 21 December 2, 2022



# **OE10 Update: Marketing**

Week one earned media coverage:



### **Open Enrollment 10 (OE10) Update**

**Outreach** 



## **Outreach Events**

#### Hosted 26 events:

- 6 Regional Planning meetings
- 6 Covered CT enrollment fairs
- 4 Regional Breakfast Conferences
- 3 Healthy Chats
- Broker Academy Graduation Dinner
- 6 Open Enrollment fairs (November)

#### **Attended 92 Outreach events**

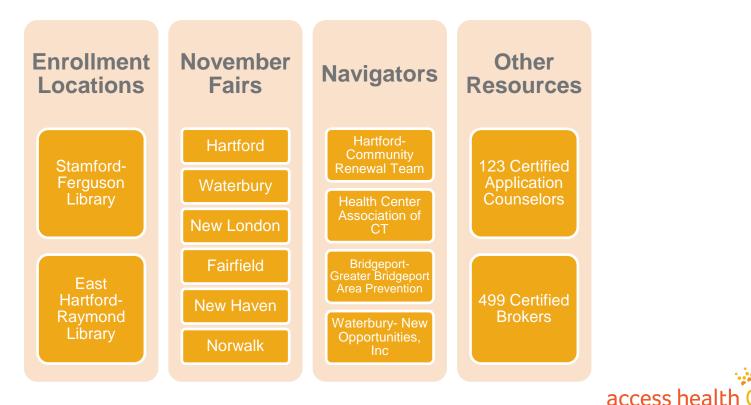
#### **116 Partner presentations**

**163 Community partner site visits** 





### **OE10 In-Person Enrollment**



17

## **Finance Update**



### Fiscal Year 2022 Budget Report

Agenda

#### Fiscal Year 2022 Budget Report

| FY 2022 Budget vs. A  | ctuals Summary     | 20-21 |
|-----------------------|--------------------|-------|
| FY 2022 FY 2023 Carry | y-Forward Projects | 22    |

#### Fiscal Year 2023 Adjusted Budget

| FY2023 Budget vs Actuals                | 24-25 |
|---|-------|
| FY 2023 Proposed Adjusted Budget        | 26-27 |
| FFY 2023 Projected Reserve Fund Balance |       |



# FY 2022 Budget vs. Actuals Summary

|                        | Operating    | g Budget - FY 2022 | 2 Actuals    |
|------------------------|--------------|--------------------|--------------|
|                        | Budget       | Actuals            | Variance     |
| AHCT                   | \$33,121,511 | \$31,974,764       | \$ 1,146,747 |
| <b>DSS Shared Cost</b> | 21,174,273   | 19,195,243         | 1,979,030    |
| Total                  | \$54,295,784 | \$51,170,007       | \$ 3,125,776 |



# FY 2022 Budget vs. Actuals

| OPERATING BUDGET - July 1, 2021 to June 30, 2022 |               |               |    |         |               |      |           |            |            |                       |                                   |  |   |   |  |  |  |   |   |  |
|--|---------------|---------------|----|---------|---------------|------|-----------|------------|------------|-----------------------|-----------------------------------|--|---|---|--|--|--|---|---|--|
|  | Budget        | Actuals       |    |         | Total Actuals |      | /ariance  |            |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Revenues   |               |               |    |         |               |      |           |            |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Grants   | \$ 630,060    | \$ 891,255    |    |         | \$ 891,255    | \$   | 261,195   | 15         |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Interest Income                                  | 17,745        | 64,671        |    | -       | 64,671        |      | 46,926    | <u>'</u> 6 |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Marketplace Assessments                          | 31,464,791    | 31,464,792    |    | -       | 31,464,792    |      | 1         | 1          |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Total Revenue                                    | \$ 32,112,596 | \$32,420,718  | \$ | -       | \$ 32,420,718 | \$   | 308,122   | 2          |            |                       |                                   |  |   |   |  |  |  |   |   |  |
|  |               |               |    |         |               |      |           |            |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Expenses   |               |               |    |         |               |      |           |            |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Salaries   | \$ 7,893,046  | \$ 7,891,066  | \$ | -       | \$ 7,891,066  | \$   | 1,980     | 30         |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Fringe Benefits                                  | 3,114,160     | 3,074,934     |    | -       | 3,074,934     |      | 39,226    | :6         |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Temporary Staffing                               | 475,260       | 566,237       |    | -       | 566,237       |      | (90,977)  | (7)        | Hired terr | Hired temporary staff | Hired temporary staffing to augm  | Hired temporary staffing to augment contract | Hired temporary staffing to augment contractual work        | Hired temporary staffing to augment contractual work                | Hired temporary staffing to augment contractual work                           | Hired temporary staffing to augment contractual work                                     | Hired temporary staffing to augment contractual work   | Hired temporary staffing to augment contractual work  | Hired temporary staffing to augment contractual work  | Hired temporary staffing to augment contractual work   |
| Contractual                                      | 13,744,087    | 12,281,943    |    | 7,000   | 12,288,943    |      | 1,455,144 | 4          | Process    | Process improvemen    | Process improvements reduced #    | Process improvements reduced # of notices    | Process improvements reduced # of notices mailed, Call C    | Process improvements reduced # of notices mailed, Call Center Vende | Process improvements reduced # of notices mailed, Call Center Vendor having of | Process improvements reduced # of notices mailed, Call Center Vendor having challenges i | Process improvements reduced # of notices mailed, Call Center Vendor having challenges in hiring enr | Process improvements reduced # of notices mailed, Call Center Vendor having challenges in hiring enrollme | Process improvements reduced # of notices mailed, Call Center Vendor having challenges in hiring enrollment | Process improvements reduced # of notices mailed, Call Center Vendor having challenges in hiring enrollment st |
| Equipment and Maintenance                        | 3,863,582     | 3,646,329     |    | 10,746  | 3,657,075     |      | 206,507   | J7         | Savings (  | Savings on System M   | Savings on System Maintenance     | Savings on System Maintenance                | Savings on System Maintenance                               | Savings on System Maintenance                                       | Savings on System Maintenance  | Savings on System Maintenance  | Savings on System Maintenance  | Savings on System Maintenance   | Savings on System Maintenance   | Savings on System Maintenance  |
| IT Enhancements                                  | 2,845,045     | 3,157,554     |    | 409,238 | 3,566,792     |      | (721,747) | i7)        | Additiona  | Additional IT Develop | Additional IT Development project | Additional IT Development projects including | Additional IT Development projects including Dental Integra | Additional IT Development projects including Dental Integration     | Additional IT Development projects including Dental Integration                | Additional IT Development projects including Dental Integration                          | Additional IT Development projects including Dental Integration                                      | Additional IT Development projects including Dental Integration   | Additional IT Development projects including Dental Integration   | Additional IT Development projects including Dental Integration  |
| Supplies   | 12,153        | 5,598         |    | -       | 5,598         |      | 6,555     | 5          |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Travel   | 36,949        | 42,218        |    | -       | 42,218        |      | (5,269)   | i9)        |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Other Administrative                             | 1,137,229     | 881,901       |    | -       | 881,901       |      | 255,328   | 28         | Savings (  | Savings due to remote | Savings due to remote work and    | Savings due to remote work and timing of ins | Savings due to remote work and timing of insurance renew    | Savings due to remote work and timing of insurance renewals         | Savings due to remote work and timing of insurance renewals                    | Savings due to remote work and timing of insurance renewals                              | Savings due to remote work and timing of insurance renewals  | Savings due to remote work and timing of insurance renewals   | Savings due to remote work and timing of insurance renewals   | Savings due to remote work and timing of insurance renewals  |
| Total Operating Expenses                         | \$33,121,511  | \$31,547,780  | \$ | 426,984 | \$ 31,974,764 | \$ : | 1,146,747 | 17         |            |                       |                                   |  |   |   |  |  |  |   |   |  |
|  |               |               |    |         |               |      |           | _          |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| Costs Shared with DSS                            | 21,174,273    | 19,195,243    |    | -       | 19,195,243    |      | 1,979,030 | 90         |            |                       |                                   |  |   |   |  |  |  |   |   |  |
| AHCT and DSS Total Expenses                      | \$ 54,295,784 | \$ 50,743,023 | \$ | 426,984 | \$ 51,170,007 | \$ 3 | 3,125,776 | 6          |            |                       |                                   |  |   |   |  |  |  |   |   |  |



## **Projects Funded from Operating Budget\***

### Carry-forward projects from FY 2022 to FY 2023

• Projects were initiated and funded in FY 2022 but not completed by the end of the fiscal year.

|                    | FY 2022 On-going Project Plan Update |               |              |                              |             |            |                       |  |  |  |  |
|--------------------|--------------------------------------|---------------|--------------|------------------------------|-------------|------------|-----------------------|--|--|--|--|
| Drojost Nomo       | DSS                                  | Total Project | FY 2022      | FY 2022<br>Carry-<br>forward | FY 2023 YTD | Ŭ          |                       |  |  |  |  |
| Project Name       | Allocation                           | Budget        | Actuals      | FY 2023                      | Actuals     | Balance    | Status<br>Completed - |  |  |  |  |
|                    |                                      |               |              |                              |             |            | Waiting for           |  |  |  |  |
| Sytem Enhancements | None                                 | \$ 1,495,790  | \$ 1,086,552 | \$ 409,234                   | \$ 129,579  | 279,655    | final invoices        |  |  |  |  |
| Accounts Payable   |                                      |               |              |                              |             |            | Completed -           |  |  |  |  |
| Automation         | None                                 | 17,746        | -            | 17,746                       | 17,746      | -          | Final Testing         |  |  |  |  |
|                    |                                      | \$ 1,513,536  | \$ 1,086,552 | \$ 426,980                   | \$ 147,325  | \$ 279,655 |                       |  |  |  |  |



\*Update

### FY 2023 Proposed Adjusted Budget

### **Focused on 3 Strategic Initiatives**

IT Investment | Cybersecurity | Health Disparities

### **To Support our Mission:**

To decrease the number of uninsured residents, improve the quality of healthcare, and reduce health disparities through an innovative, competitive marketplace that empowers consumers to choose the health coverage that gives them the best value.



# FY 2023 Budget vs. Actuals Summary

|                 | Operating B  | udget - Q1 Fiscal Y | ear-to-Date   |
|-----------------|--------------|---------------------|---------------|
|                 | Budget       | Actuals             | Variance      |
| AHCT            | \$ 7,147,474 | \$ 6,033,513        | \$(1,113,961) |
| DSS Shared Cost | 4,527,475    | 4,787,114           | 259,639       |
| Total           | \$11,674,949 | \$10,820,627        | \$ (854,322)  |

\*1<sup>st</sup> Quarter Budget Report (as of September 30, 2022)



# FY 2023 Budget vs. Actuals

|                             | OP | ERATING BUD | OGE | T - July 1, 202 | 2 to | Sept 30, 2022 |  |
|-----------------------------|----|-------------|-----|-----------------|------|---------------|--|
|                             |    | Budget      |     | Actuals         |      | Variance      |  |
| Revenues                    |    |             |     |                 |      |               |  |
| Grants                      | \$ | 266,000     | \$  | 282,365         | \$   | 16,365        | Timing of grant reimbursement            |
| Interest Income             |    | 6,232       |     | 121,072         |      | 114,840       | Interest Rate increased in last 3 months |
| Marketplace Assessments     |    | 7,892,135   |     | 7,892,135       |      | -             |  |
| Total Revenue               | \$ | 8,164,367   | \$  | 8,295,572       | \$   | 131,205       |  |
| Expenses                    |    |             |     |                 |      |               |  |
| Salaries                    | \$ | 1,991,201   | \$  | 1,973,749       | \$   | (17,452)      | Variances due to timing                  |
| Fringe Benefits             |    | 865,161     |     | 788,121         |      | (77,040)      |  |
| Temporary Staffing          |    | 77,908      |     | 109,529         |      | 31,621        |  |
| Contractual                 |    | 2,716,250   |     | 2,214,105       |      | (502,145)     |  |
| Equipment and Maintenance   |    | 737,801     |     | 694,568         |      | (43,233)      |  |
| IT Enhancements             |    | 589,635     |     | 83,046          |      | (506,589)     |  |
| Supplies                    |    | 1,568       |     | 2,218           |      | 650           |  |
| Travel                      |    | 3,000       |     | 8,410           |      | 5,410         |  |
| Other Administrative        |    | 164,950     |     | 159,767         |      | (5,183)       |  |
| Total Operating Expenses    | \$ | 7,147,474   | \$  | 6,033,513       | \$   | (1,113,961)   |  |
| Costs Shared with DSS       |    | 4,527,475   |     | 4,787,114       |      | 259,639       | Ļ  |
| AHCT and DSS Total Expenses | \$ | 11,674,949  | \$  | 10,820,627      | \$   | (854,322)     |  |

access health

25 \*1<sup>st</sup> Quarter Budget Report (as of September 30, 2022)

### FY 2023 Proposed Adjusted Budget Summary

|                 | Operating Budg    | get - FY 2023 Prop<br>Budget | osed A | djusted |  |
|-----------------|-------------------|------------------------------|--------|---------|--|
|                 | Adopted<br>Budget | Adjusted<br>Budget           | Va     | iance   |  |
| AHCT            | \$ 34,360,028     | \$34,360,028                 | \$     | -       |  |
| DSS Shared Cost | 20,486,273        | 20,486,273                   |        | -       |  |
| Total           | \$ 54,846,301     | \$ 54,846,301                | \$     | -       |  |



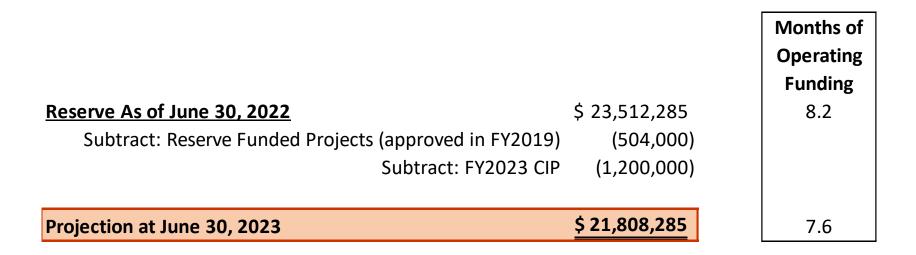
# FY 2023 Proposed Adjusted Budget

|                           | Adopted<br>Budget |    | Adjusted<br>Budget |    | /ariance  |   |
|---------------------------|-------------------|----|--------------------|----|-----------|---|
| Revenue                   | Budget            |    | Duuget             |    | Variance  | I   |
| Grants                    | \$ 266,000        | Ś  | 343,593            | Ś  | 77,593    |   |
| Reserve Funding           | 1,200,000         | •  | 1,200,000          | Ŧ  | -         |   |
| Investment Income         | 24,892            |    | 490,072            |    | 465,180   |   |
| Other Revenue             | 1,404,347         |    | 861,574            |    | (542,773) | Reserve Funding if needed   |
| Marketplace Assessments   | 31,464,789        |    | 31,464,789         |    | -         | Assessment revenue kept at same rate as FY2022                            |
| Total Revenue             | \$ 34,360,028     | \$ | 34,360,028         | \$ | -         | - '   |
|                           |                   | _  |                    | -  |           |   |
| Budgeted Expenses         |                   |    |                    |    |           |   |
| Salaries                  | \$ 8,366,342      | \$ | 8,366,342          | \$ | -         |   |
| Fringe Benefits           | 3,469,582         |    | 3,469,582          |    | -         |   |
| Temporary Staffing        | 397,855           |    | 397,855            |    | -         |   |
| Contractual               | 13,028,643        |    | 13,028,643         |    | -         |   |
| Equipment and Maintenance | 4,009,318         |    | 4,009,318          |    | -         | EOM (Enterprise Operating Model) Vendor transition may increase this line |
| IT Enhancements           | 3,835,174         |    | 3,835,174          |    | -         |   |
| Supplies                  | 15,349            |    | 15,349             |    | -         |   |
| Travel                    | 74,000            |    | 74,000             |    | -         |   |
| Other Administrative      | 1,163,765         |    | 1,163,765          |    | -         |   |
| Total Operating Expenses  | \$ 34,360,028     | \$ | 34,360,028         | \$ | -         | •   |
| Costs Shared with DSS     | \$ 20,486,273     | \$ | 20,486,273         |    | -         |   |
| Change in Net Position    | \$ 54,846,301     |    | 54,846,301         | \$ | -         |   |



## FY 2023 Projected Reserve Fund Balance

### AHCT fiscal 2023 year-end reserve is projected at \$21.8 million







### FY2023 Q1 Budget Report



# **Audit Update**



# **Audit Updates**

Audit Committee Meeting November 9 Draft FY 2022 Financial Statements Draft FY 2022 Programmatic Audit 2021 State-Based Marketplace Annual Reporting Tool (SMART)





### **FY2022 AHCT Audited Financial Statements**

FY2022 Programmatic Audit Report



# **ACA Policy/Legal Update**



# **ACA Policy/Legal Update**

Bi-partisan initiatives: Telehealth and mental health care access

Areas of Possible Federal Healthcare Focus

- Public Health Emergency Unwind
- Abortion Access
- Family Glitch Rule
- Implementation of Medicare Prescription Drug Policies
- Transparency rules for hospitals and payers
- Personalized approaches for states



## **Future Agenda Items**



# Adjournment

